



# CITY OF MONTEREY

# ADOPTED BUDGET

2019-21 Biennium

FISCAL YEARS 2019/20 AND 2020/21





# City of Monterey

## Adopted Operating Budget

### 2019–21 Biennium

#### City Council

Mayor Clyde Roberson

Dan Albert • Tyller Williamson • Alan Haffa • Ed Smith

#### Principal Administrative Officers

City Manager .....	Hans Uslar
Interim Assistant City Manager.....	Bonnie Gawf
City Attorney .....	Christine Davi
Public Works Director .....	Steve Wittry
Community Development Director .....	Kimberly Cole
Parks and Recreation Director .....	Kristi Huckaby
Assistant Director of Information Resources.....	Angie Blake
Acting City Clerk .....	Clementine Klein
Finance Director... ..	Lauren Lai, CPA
Fire Chief.....	Gaudenz Panholzer
Human Resources Director .....	Allyson Hauck
Library Director .....	Inga Waite
Police Chief.....	Dave Hober

**City of Monterey**  
**Adopted Operating Budget**  
**2019–21 Biennium**

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To: Honorable Mayor and City Council Members, Residents and City Staff

From: City Manager

Date: June 18, 2019

Subject: FY2019/21 Biennial Operating Budget Message

Our staff and I are pleased to present the Proposed FY2019/21 Biennial Budget. This is the third consecutive budget cycle that the City has adopted a two-year, biennial budget, which allows the City to continue its commitment to long-term fiscal health by looking beyond a single year. This is especially important as the City prepares to meet future challenges and preserve Monterey's exceptional quality of life.

Monterey's story – is a proud history of vision and dedication to excellence and quality.

The City will celebrate our 250<sup>th</sup> anniversary of the founding of Monterey on June 3, 1770.

As a City, we can be proud of our continued successes. In the prior biennial period of FY2017/19, we re-opened the award winning Monterey Conference Center following an extensive renovation financed by our hotels and motels, invigorating Monterey's and the peninsula businesses. We have event bookings lined up through 2024.

Supported by the Monterey Conference Center, the renaissance of old town Monterey and Alvarado Street continued. The vision set by our downtown specific plan became closer to reality when the buildings and barns of Cooper-Molera reopened. This project was supported by our current and previous City Councils, who realized that only a unique public-private partnership could rescue and preserve this historic asset located within the heart of old town.

Our residents extended Measure P (now "S") by eight years setting a new state record for highest voter approval for a special sales tax measure, and ensuring we can "finish the job" of fixing our streets with \$10 million annually. Our engineers led the vision and implementation of our award winning Highway 68 roundabout project; our Neighborhood Improvement Projects continue to receive 16% of TOT or approx. \$4.5 million annually for valued neighborhood projects and we sponsored over 40 special events annually with monetary grants.

For many decades our City Councils have created affordable housing opportunities. Monterey remains the only city on the peninsula with approximately 550 below market rate units, deed restricted affordable rental and ownership housing units. Annually we receive around \$220,000 in federal CDBG funds and supplement this funding with City program income of over \$1 million to partner with social

service providers and affordable housing developers. The City-owned water reserves, a precious resource, are being used to incentivize affordable housing developments.

A 2018 survey confirmed our residents love Monterey's quality of life, 90% of residents rate it as "excellent or good." There are many more successes, too many to enumerate. Our employees are at the center of every single initiative; they make it happen for our neighbors, businesses and visitors. Every day, 24/7, our employees help respond, maintain, operate, and create. Our employees are at the center of making Monterey a great place to live and visit.

Our proposed budget will continue to implement visions and goals set by our City Council and our residents.

### **The Road Ahead**

For FY2019- 2021, the service levels extended to our residents will remain fairly consistent with prior years. Budgetary priorities continue to focus on public safety (police and fire), replace fire engines, fixing our streets (with Measure P and S), booking the Monterey Conference Center, updating city technology, keeping existing library hours and services in place, meeting our debt obligations, encouraging economic development, working with the Neighborhood Improvement team, collaborating with our hospitality partners, actively participating in regional solutions for homelessness, affordable housing, water sustainability, transportation and the former Fort Ord properties. Another focus is on the city's organizational structure, staff development and engagement.

As a 21<sup>st</sup> Century City we also need to manage and collaborate with wireless carriers and the roll-out of updated new technologies, which promise to further enhance our community by offering numerous social, quality of life, educational and medical applications. Above all, we need to remain responsive to our neighbors and constituents, and enhance revenues to preserve Monterey's quality of life.

Looking ahead to the next two years, FY19/21, there is urgency to tackle our financial challenges. The FY19/20 City general fund budget is balanced with use of fund balance only for one-time expenditures (\$0.5 million technology investment). Our General Fund FY19/20 budget revenues of \$80.1 million include 4% growth for TOT, 5% growth for property tax, 70% growth in Monterey Conference Center revenues due to ramp up to full capacity, increased cost recovery to the general fund from other funds, CIP and Presidio of Monterey Service Agreement (PMSA), and an increase in parks and recreation fees, subject to Council approval. The proposed parks and recreation fees are to help the City keep up with rising minimum wage, utility costs and maintenance costs.

Our General Fund FY19/20 budget expenditures of \$80.2 million include minimum wage increases and associated salary compaction adjustments, higher pension cost due to unfunded liability, higher utility costs and higher risk insurance premiums. With all new labor contracts effective July 1, 2019, some assumptions for the labor negotiations underway are also incorporated. The FY19/20 budget expenditures also include a 2% salary savings, which is a budget assumption consistent with prior years -- but, in FY19/20, the 2% salary savings is formalized into each general fund department/division. While we recognize the 2% cannot be achieved evenly across all programs, this methodology provides us a basis for further calibration as data is monitored and analyzed. The salary savings are achieved through vacant positions, which is a short-term tool that has implications on employee workload and morale, so it needs to be used judiciously.

Starting in FY20/21 and beyond as illustrated in the 5-year forecast, the City general fund budget shows a growing deficit of (\$2.8), (\$3.8) and (\$5.2) million for FY20/21, FY21/22 and FY22/23, respectively. This is not sustainable and we need to get to a structurally balanced budget, where our

income or revenues can adequately pay for our spending or expenditures. Important to note, the 5-year forecast assumes a growth economy (wherein revenues are growing at historic trends), so no economic recession is factored into the 5-year forecast. With the country enjoying the longest historical economic expansion and experiencing volatile global tariffs, the economy could shrink, thereby negatively impacting the 5-year forecast included in this proposed budget. This reminds us to be financially sustainable and build resiliency through sound fiscal policies, discipline and reserves.

There is still a lot to do - our library, fire stations, police station, community centers, and other facilities (including tunnel, Marina Seawall, Monterey Sports Center, City Hall, etc.) are aging and will require investments. The proposed FY19/20 budget includes the purchase of one (1) fire engine; however four (4) additional engines are needed in the next five years – an estimated total of around \$4 million, which will require debt financing to acquire. Costs are rising for pension, minimum wage, utility, maintenance, risk insurance premiums, contract services and new tariffs on goods & equipment. We also need to address fire overtime costs which are consuming an increasing portion of the budget. These costs and others are expected to outpace the revenue growth projections and will require a long-term strategy set and supported by Council.

### Our Tool Kit

In order to bring the budget structurally in balance and in order to preserve current service levels and maintenance efforts, the City needs to consider increasing revenues which benefit the general fund. The 2020 general election presents some opportunities to consider, namely transient occupancy tax (TOT) and/or sales tax increases. Sales tax has another 0.50% before it reaches the statutory cap. As for TOT, our 10% rate is the lowest on the Monterey peninsula. Moreover, other world class tourist destinations in California have TOT rates up to 14%. Our community will need to have conversations about these potential revenue resources.

2019 TOT Rates - Various Cities	
Anaheim	15.0%
Garden Grove	14.5%
Beverly Hills	14.0%
Culver City	14.0%
Healdsburg	14.0%
Inglewood	14.0%
Los Angeles	14.0%
Marina	14.0%
Oakland	14.0%
Palo Alto	14.0%
San Francisco	14.0%
San Leandro	14.0%
Santa Monica	14.0%
Calistoga	13.0%
Napa	12.0%
Napa County	13.0%
Santa Barbara	12.0%
Santa Barbara County	12.0%
Santa Cruz	12.0%
Monterey	10.0%



#### CITY SALES TAX

62% paid by non-residents



Hotel guests pay for the TOT hotel tax

2019 TOT Rates - Monterey County	
Marina	14.0%
Pacific Grove	12.0%
Sand City	12.0%
Seaside	12.0%
Soledad	12.0%
Monterey County	10.5%
Carmel	10.0%
Del Rey Oaks	10.0%
Salinas	10.0%
Monterey	10.0%

The Council is applauded for the continued effort to put money aside into our rainy day reserve, augmenting it to \$11.7 million, 14.6% of our general fund budget or about 1.8 months of operations. The great recession of 2008/2009 required us to use some of our savings, and it was fortunate that we had the rainy day fund. This proposed budget continues to contribute \$0.5 million to the reserve for economic uncertainty. In addition to this rainy day fund, the City has available fund balance from accumulated prior years of surplus. The estimated available fund balance for ending FY19/20 is \$1.7 million, but this will be completely eliminated to \$0 due to the anticipated budget deficit by the end of FY20/21.

Monterey is home to around 28,500 residents living within about 13,500 households. Our community provides jobs for more than 25,500 people, of which one (1) out of five (5) actually live and work in Monterey. In other words, 80% of our work force commutes daily into our City. Monterey is a regional employment hub; the economic vitality of our City influences the economies of many other communities in our region. The Monterey Bay Aquarium alone attracts more than two (2) million visitors per year. Signature events such as the Jazz Festival, Car Week, Big Sur Marathon and Half Marathon, races at Laguna Seca, as well as numerous other events, attract visitors from the Bay Area and beyond. Iconic places like Cannery Row, our Bay and our Wharves are “must see” stops for many trips between San Diego and San Francisco.

It is no surprise, but tourist-related revenues contribute greatly to our successful economy. Transient Occupancy Tax remains the City’s main source of revenue. Per our City Charter, 16% of the hotel tax is being allocated to our great Neighborhood Improvement Program (NIP) resulting since inception in hundreds of projects in our neighborhoods. Sales tax is also a strong revenue source - and, no surprise, 62% of the sales tax is generated by non-residents. The success of the hospitality industry translates into success for our region and our local economy.

#### PAID BY NON-RESIDENTS

Hotel Tax **\$22M**

NIP **\$4M**

Sales Tax **\$6M**

Measure P **\$6M**

Parking Fees **\$9M**

Property Tax  
Business License  
Utility Users Tax  
Licenses & Permits  
Fees  
Lease & Rents

### Budget Summary

The City’s proposed General Fund budget is \$80.9 million and \$84 million for FY19/20 and FY20/21, respectively. The balance of the budget for all other funds is \$64.6 million and \$63.8 million for FY19/20 and FY20/21, respectively. All other funds include special revenues, internal services, enterprises and debt service funds.

OPERATING BUDGET (\$ million)				
Operating				
FY19/20	Expenditure	Transfers-Out	Total	
General Fund	\$ 80.2	\$ 0.7	\$	80.9
Other Funds	\$ 63.5	\$ 1.0	\$	64.6
Total	\$ 143.7	\$ 1.7	\$	145.5
Operating				
FY20/21	Expenditure	Transfers-Out	Total	
General Fund	\$ 83.3	\$ 0.7	\$	84.0
Other Funds	\$ 62.9	\$ 0.9	\$	63.8
Total	\$ 146.2	\$ 1.6	\$	147.8



## 5-Year Forecast / Trends / Long-Term Planning

The City's 5-year forecast shows operating deficits that will increase in magnitude over time. In a nutshell, projected costs are outpacing the projected revenues. There are various reasons including rising costs for staffing (minimum wage, pension), utility, insurances, contract services, equipment and vehicles. Staying on this course will erode City balances and services. We will need to continue to balance the City's checkbook by aligning our income with our expenses.

This forecast scenario is optimistic because it assumes a continuing growth economy and annual operating costs kept below consumer price index (CPI%) trends. Moreover, it does not include a long list of outstanding service needs such as deferred maintenance, facility needs (i.e. upgrades, expansions), outstanding liabilities costs and unfunded City initiatives. Revenue assumptions include historical trends (i.e. 4% for TOT and 3% for property tax). Expenditure assumptions are generally 2.5% overall with adjustments in specifics areas, such as increases in pension liability payments, general liability and workers compensation premiums and contract services.

The forecast shows operating deficits of \$2.8 million, \$3.8 million and \$5.2 million for FY20/21, FY21/22 and FY22/23, respectively.

#	General Fund (\$ million)	FY18/19 Amended	FY19/20 Adopted	FY20/21 Adopted	FY21/22 Forecast	FY22/23 Forecast
1	Revenue	\$ 78.9	\$ 80.1	\$ 81.9	\$ 83.4	\$ 85.3
2	Expenditure	\$ (78.6)	\$ (80.2)	\$ (83.3)	\$ (85.6)	\$ (88.9)
3	<b>Revenue Over/(Under) Expenditure</b>	\$ 0.3	\$ (0.1)	\$ (1.4)	\$ (2.2)	\$ (3.7)
4	Transfers, Debt Service & CIP					
5	Transfer In	\$ 1.1	\$ 0.7	\$ 0.7	\$ 0.6	\$ 0.6
6	Transfer Out: Others	\$ (0.2)	\$ (0.1)	\$ (0.1)	\$ (0.2)	\$ (0.2)
7	Transfer Out: Debt Service	\$ (0.7)	\$ (0.5)	\$ (0.5)	\$ (0.5)	\$ (0.5)
8	Transfer Out: Capital Improv Program	\$ (1.4)	\$ (0.5)	\$ (1.4)	\$ (1.4)	\$ (1.4)
9	<b>Total Transfer, Debt, CIP</b>	\$ (1.1)	\$ (0.5)	\$ (1.4)	\$ (1.6)	\$ (1.6)
10	<b>Operating Surplus/(Deficit)</b>	\$ (0.8)	\$ (0.6)	\$ (2.8)	\$ (3.8)	\$ (5.2)

Our long-term planning includes launching our Fiscal Health Response Plan and implementing its four strategies, known as CORE.

- **C**hange the way we do business to be more streamlined.
- **O**perational service reductions where appropriate.
- **R**evenue enhancements through economic development, fees, taxes, cost recoveries.
- **E**mployee contracts that attract and retain talent and are financially sustainable.

During 2019 – 2021, Staff and Council will continue to look for cost recovery opportunities from various service contracts and fee updates. Going in the 2020 general election will provide an opportunity for the Council and community to consider raising taxes to avoid fiscal deficits and preserve Monterey's quality of life.

## 5-Year Forecast - Reserves

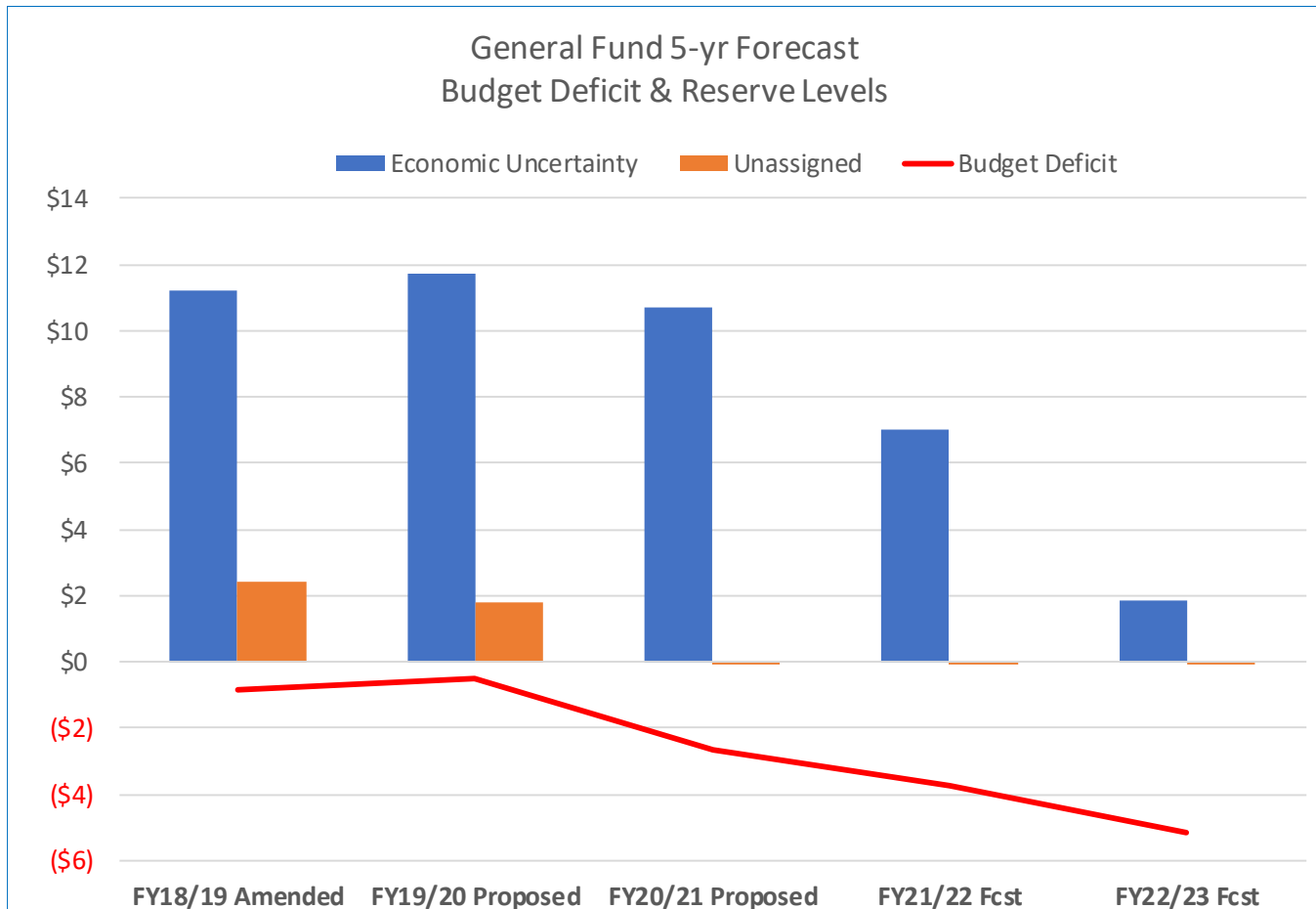
Revenues and fund balances are critical components of fiscal health and sustainability. Estimated Economic Uncertainty Reserve for 6/30/2020 is \$11.7M or 14.6%, which is about 1.8 months of General Fund operations. The proposed FY19/20 budget contributes \$0.5 million to the Economic Uncertainty Reserve to continue our effort to reach our policy goal of 16.6%.

Per City policy, the unassigned (available) fund balance is appropriated within the subsequent year's operating budget to provide for one-time, non-recurring needs.

The other designations for FY19/20 and FY20/21 include the proposed Police hiring incentive program of up to 5 hires or \$100,000 (\$20,000 per hire incentive)

The 5-year forecast for reserves shows the reserves declining due to the forecasted operating deficits. It is critical that fiscal solutions be implemented sooner rather than later to avoid diminishing our reserves.

Reserves & Designations (\$ Million)	6/30/2019 Amended	6/30/2020 Estimated	6/30/2021 Estimated	6/30/2022 Estimated	6/30/2023 Estimated
Economic Uncertainty	\$ 11.2	\$ 11.7	\$ 10.5	\$ 6.7	\$ 1.5
Capital Projects (on-going)	\$ 3.0	\$ 3.0	\$ 3.0	\$ 3.0	\$ 3.0
Other Designations	\$ 2.5	\$ 2.6	\$ 2.7	\$ 2.7	\$ 2.7
Encumbrances (PO)	\$ 1.7	\$ 1.7	\$ 1.7	\$ 1.7	\$ 1.7
Unassigned	\$ 2.4	\$ 1.7	\$ (0.0)	\$ (0.0)	\$ (0.0)
<b>Total</b>	<b>\$ 20.8</b>	<b>\$ 20.7</b>	<b>\$ 17.9</b>	<b>\$ 14.1</b>	<b>\$ 8.9</b>



## General Fund Revenues

The total General Fund proposed FY19/20 revenue (excluding transfers) is \$80.1 million, 6.6% increase from FY18/19 adopted. The total General Fund proposed FY20/21 revenue (excluding transfers) is \$81.9 million, 2.3 % increase from FY19/20 proposed.

The Top 5 revenues are TOT, fees & charges, property tax, sales tax and business licenses. The top 5 revenue sources make up 83% of the total General Fund revenues.

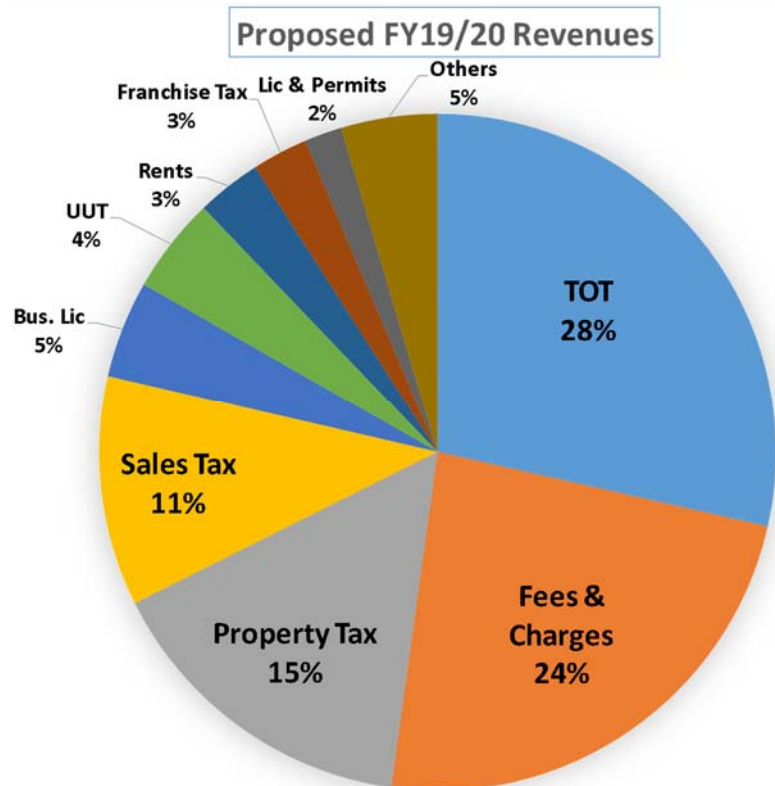
**Taxes:** TOT remains the top revenue source and the FY19/21 biennial budget assumes a 4% increase, consistent with the 10-year historical trend. With the Monterey Conference Center assuming full operations, this will contribute to City TOT. For property tax, the Monterey County Assessor projects 5% growth for FY19/20. Sales tax remains flat due to shift to online shopping, and the "Buy Local" campaign remains critical.

### Fees & Charges:

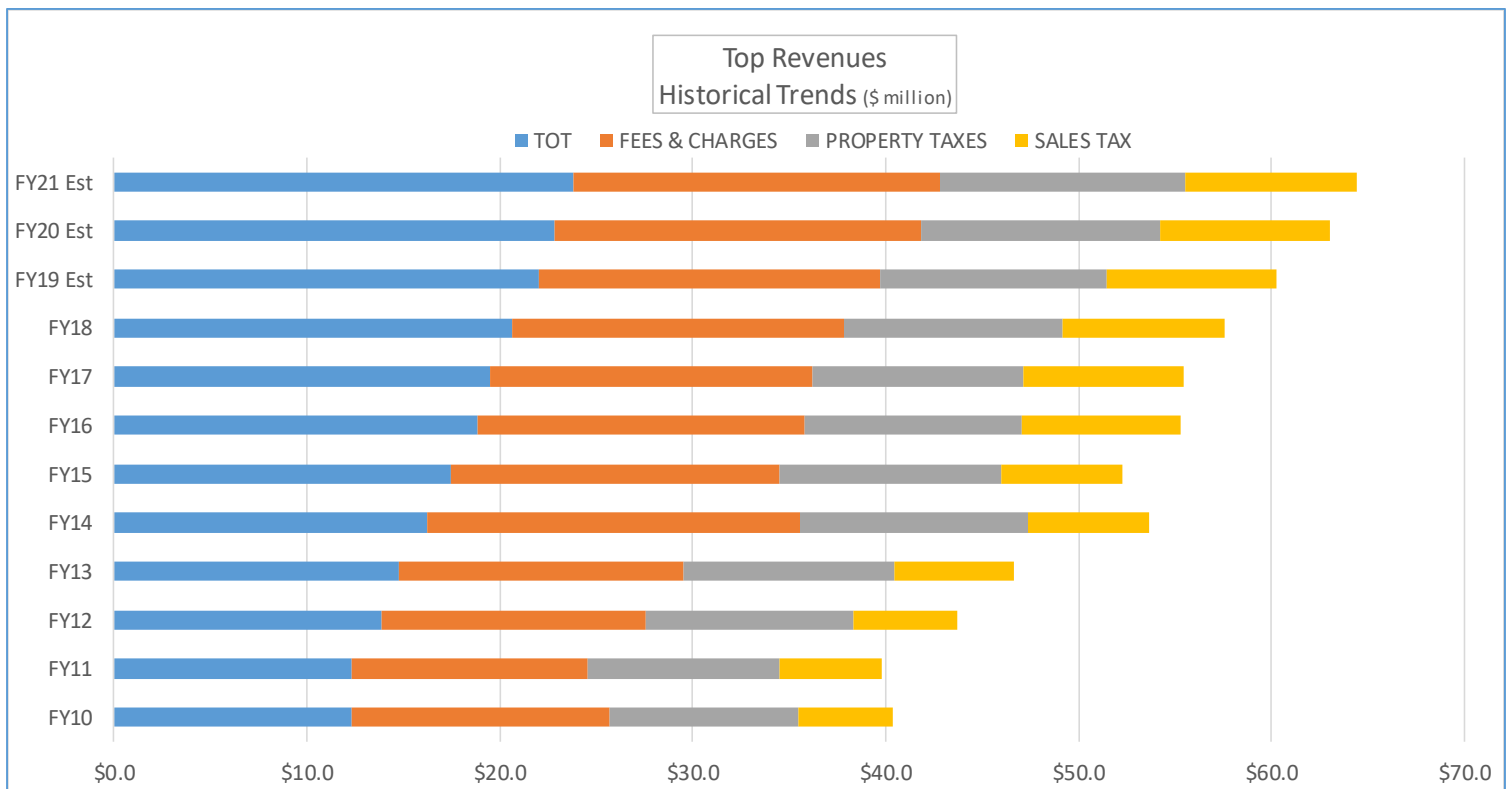
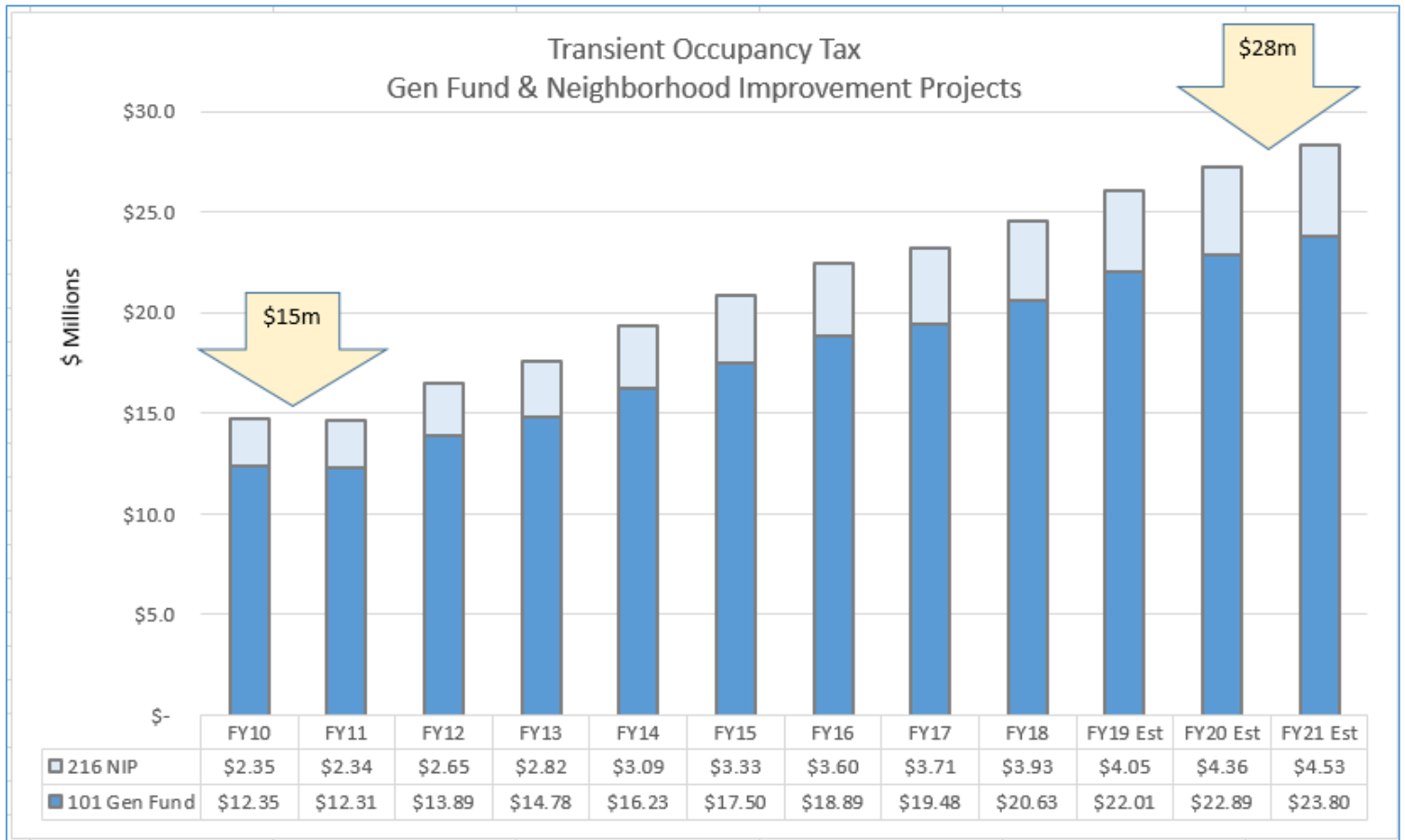
- Monterey Conference Center fully operational and contributes \$2.2 million in combined annual revenues.
- For more than five years, our Parks & Recreation fees have not been updated and remained stable. For the next fiscal year, staff is proposing a modest 10% increase, and the enhanced revenues are included in the FY19/20 and FY20/21 budgets. This helps us keep pace with minimum wage increases, increased utility costs (mainly water) and maintenance costs. Adjusting the fees will preserve the quality standards of our parks & recreation programs. As always, our scholarship program will ensure that all residents and children of Monterey can participate in our cherished programs.
- Fire regional service contract revenues are incorporated for the executed amended contracts and those currently under negotiation. As Council knows, fire contracts are carefully analyzed by our partnering Cities and their City Councils. Cal Fire remains a competitor for fire contract services.

**License & Permits:** The City of Pacific Grove notified the City of Monterey that it will terminate the Building Department Services Agreement effective October 4, 2019. This is incorporated into the FY19/20 and FY20/21 budgets accordingly with reduced revenues, positions and related staffing costs.

**Cost Recovery:** Staff diligently updated our cost allocation plan ("CAP") with a third party firm, identifying an additional \$0.4 million of administrative support cost recovery from other city funds. Similarly on the expenditure side, staff examined the cost recovery methodology identifying an additional \$0.6 million in labor cost recovery from the PMSA service contract.



## General Fund Revenues - Trends



## General Fund Expenditures

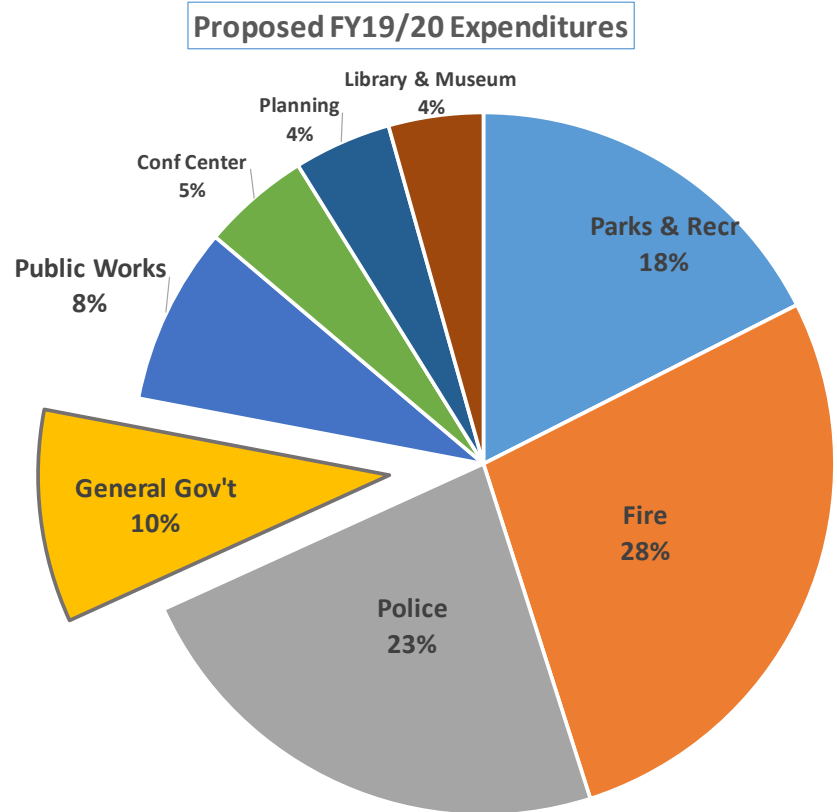
The total General Fund proposed FY19/20 expenditure (excluding transfers) is \$80.2 million, 5.4% increase from FY18/19 adopted. However, it reflects about 2.6% growth over FY18/19 adopted budget after exclusion of adjustments for fire overtime and one-time costs (such as succession plan hiring and information technology). The Proposed FY19/20 includes \$1.7 million for fire overtime, in addition to that which is reimbursed by California for strike team. The total General Fund proposed FY20/21 expenditure (excluding transfers) is \$83.3 million, 3.8% increase from FY19/20 proposed.

Cost increases concentrate in the areas of salary, overtime, benefits, pension, utility, maintenance cost and risk insurance premiums. Rising pension costs continue to impact the budget. Recent City legal settlements combined with increasing risk fund reserves have impacted the City budgets.

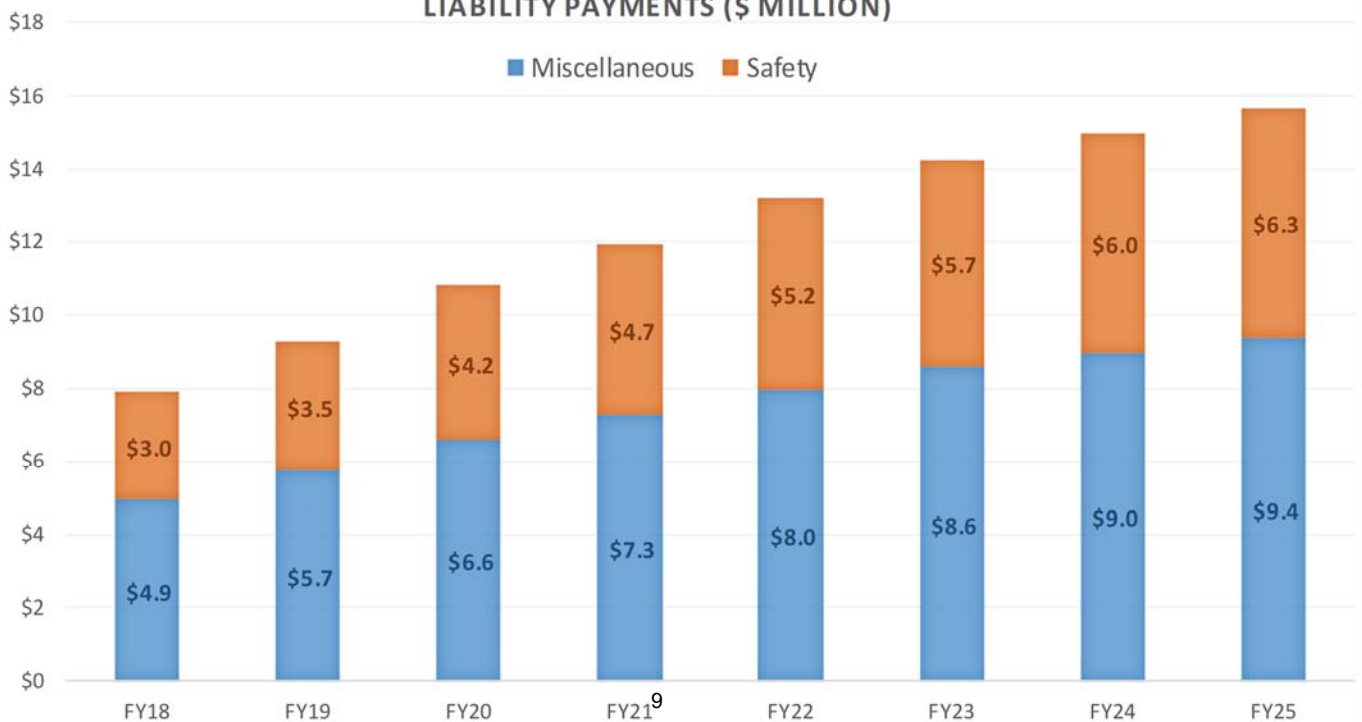
Good news, the City spending continues to focus on direct service delivery, with 90% in direct service programs and only 10% in general government (such as city council, city manager).



**90% Direct Services**



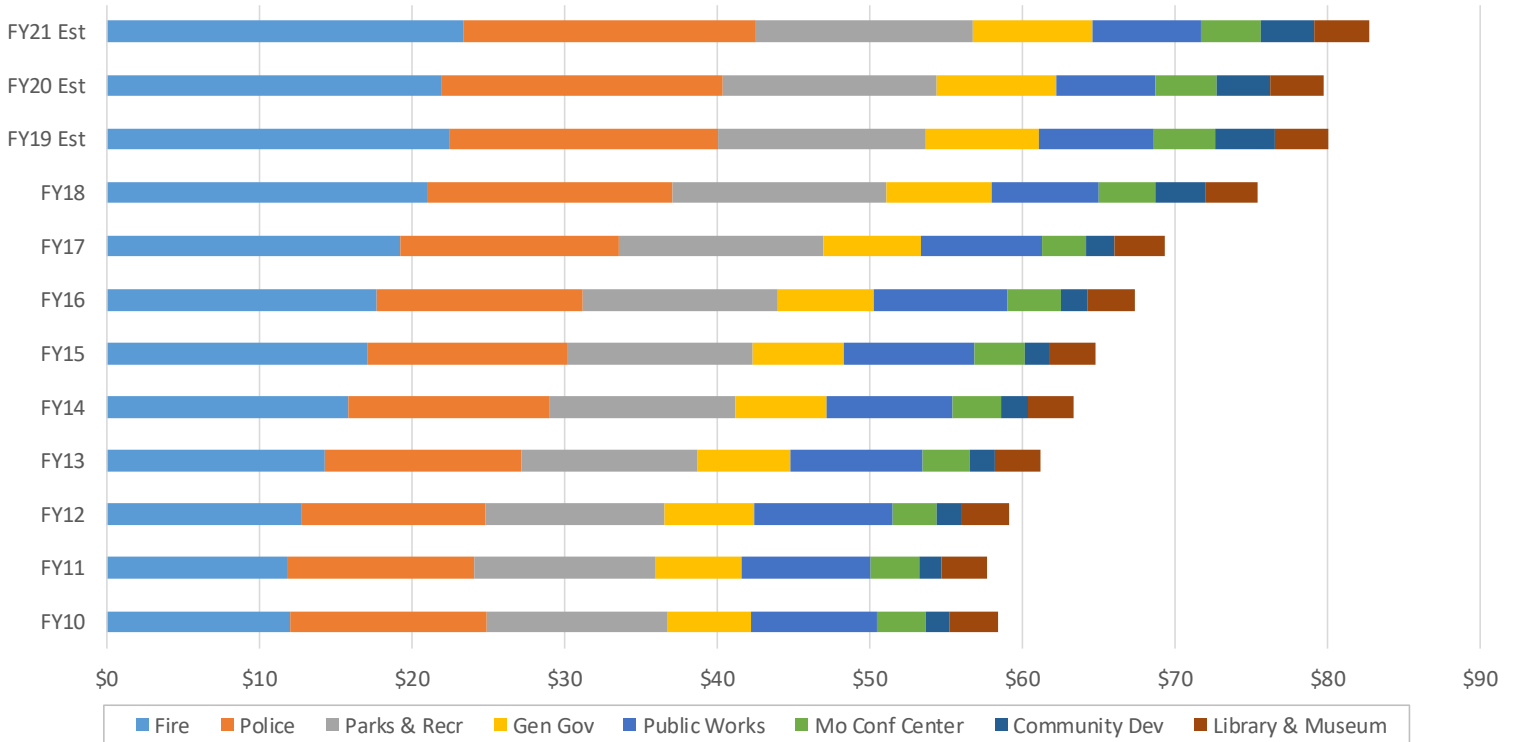
## PENSION UNFUNDED ACTUARIAL ACCRUED LIABILITY PAYMENTS (\$ MILLION)



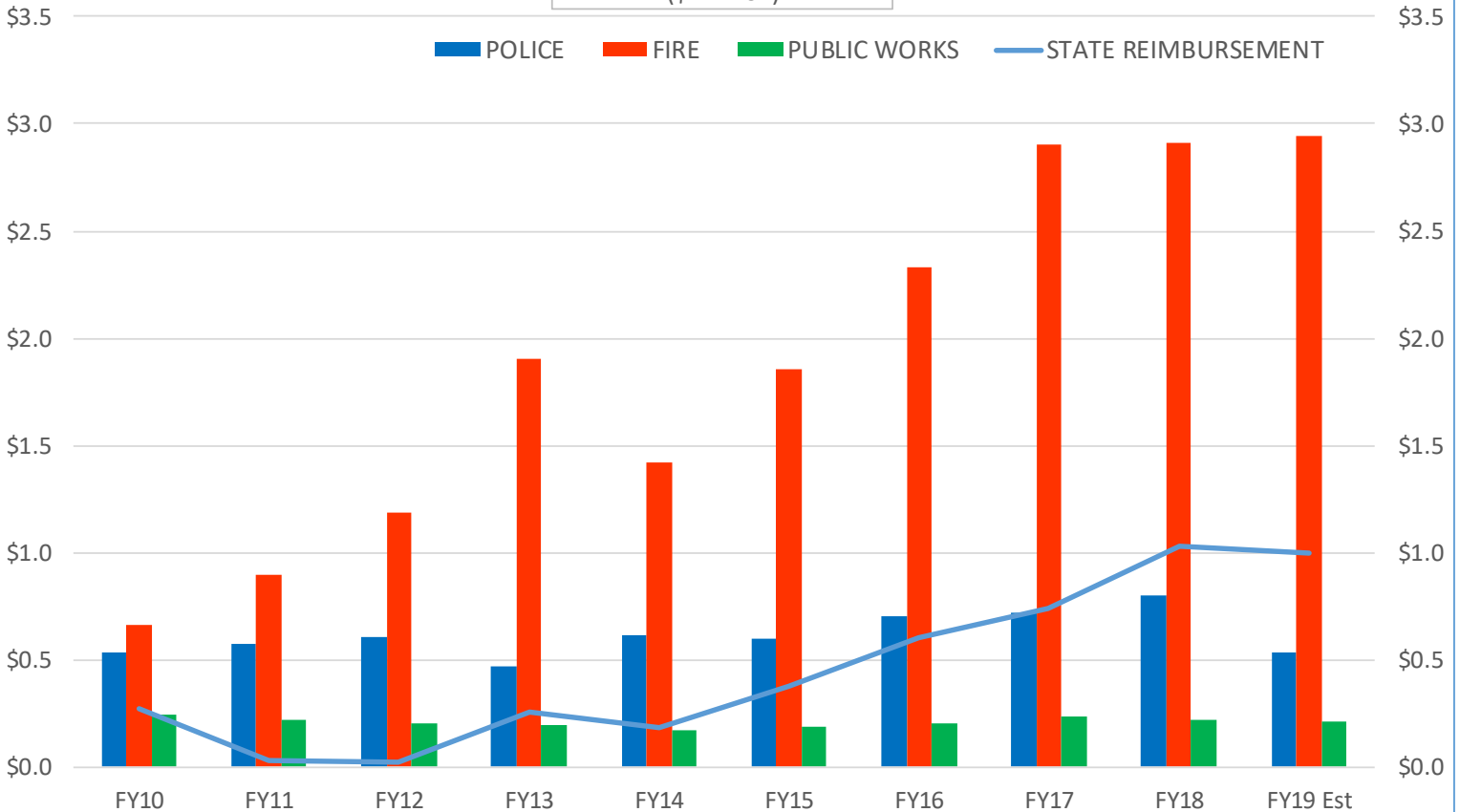


## General Fund Expenditures - Trends

General Fund Operations \$ by Dept  
Historical Trends (\$ million)



Overtime Trends by Dept  
(\$ million)

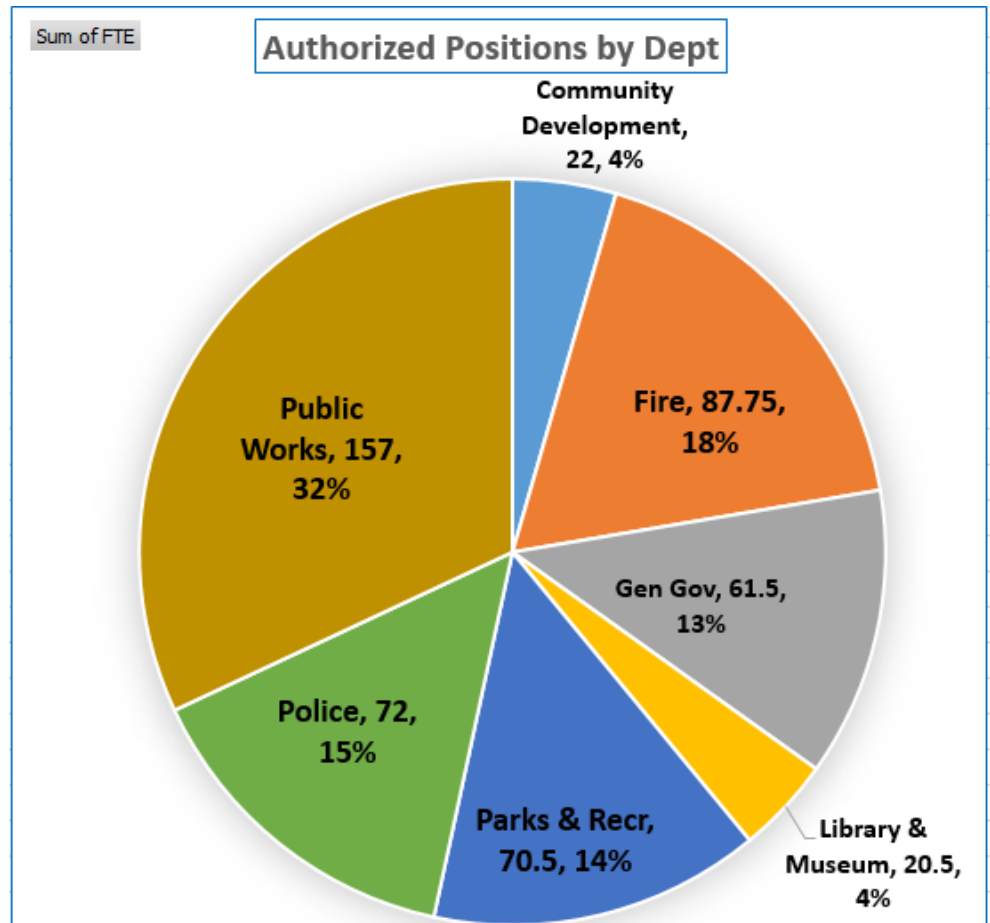


## Position Control Summary

Overall, the proposed citywide position control list (PCL) for full-time and regular part-time (RPT) remains at 491.25 full-time equivalents (FTE). During the course of the current fiscal year 2018/19, Council authorized various positions which updated the PCL. In this proposed FY19/21 biennial budget, the PCL was further updated to especially support the increased CIP and PMSA service demands, police and fire staffing needs, and human resources department to support labor relations and recruitment efforts. In the PCL section of this budget, a full schedule is provided which details each proposed change. Position changes pending employee union approval are marked “pending approval” on the PCL.

PCL highlights are as follows:

- Public Works department re-organization is incorporated to provide greater support for increased service demand resulting from Measure P and S projects, TAMC Measure X, State SB1 RMRA street funding and more PMSA projects.
- Fire SAFER Grants hires are incorporated in this budget subsequent to 2019 Council approvals.
- Police hiring incentives program is incorporated in this budget. In 2005 and 2017, Council authorized the program and it proved to be successful with four (4) police officers hired onto the Monterey PD team. This proposed budget includes funding for up to five (5) hiring incentives through use of available fund balance. \$100,000 would be designated each year and the City Manager would have authority to approve up to five (5) incentive hires in FY19/20 and FY20/21, respectively. The City’s hiring has not kept pace with Monterey PD attrition. This program is cost effective because the City would not incur substantial training costs estimated to be \$20,000 per new hire.



- The City of Pacific Grove informed the City that the building permit and inspection contract will be discontinued. The proposed revenues and positions reflect this action.

## Special Revenue Funds

### Presidio Public Works Authority Fund 650

The Presidio Public Works Authority Fund accounts for the operational activities, capital projects and revenues associated with the municipal services contract between the City and the U.S. Army at the Presidio of Monterey under an Intergovernmental Support Agreement (IGSA). Services provided to the Army include maintenance of buildings, streets, sewers, storm drains and water systems, and other special projects. Activities under the contract have been expanded under the IGSA to include maintenance services and staffing at the SATCOM facility/Naval Research Laboratory at Camp Roberts. The operating budget for this fund is \$12.4 million and \$12.6 million for FY19/20 and FY20/21, respectively.

### Sewer Line Maintenance Fund 279

The Sewer Line Maintenance Fund will generate an estimated \$2.7 million in fees annually during FY19/20 and FY20/21, which covers the annual budget of \$2.7 million with debt service. The City completed \$17.2 million sewer rehabilitation project funded by a State Clean Water Revolving Fund low interest loan. The operating expenditures and debt service will exceed annual fee revenues. A Sewer Fee Study and increasing fees will be required within the next few years.

### Storm Water Utility Fund 280

The Storm Water Utility Fund will generate an estimated \$1.04 million in fees annually during FY19/20 and FY20/21, which falls short of the \$1.3 million in estimated expenditures. However, due to accumulated fund balances from prior years, it is not anticipated that a subsidy will be required from the General Fund until FY21/22. That said, it should be noted that the General Fund is heavily subsidizing capital projects that should be charged to storm water and this is substantially interfering with our ability to take care of our other facilities. Funds from the Measure P add-on sales tax have been an important funding source for storm drain repair, but the tax was only approved by voters through 2019. As our storm water obligations grow over time, we will need to develop the revenue stream to support the imposed mandates.

### Street Infrastructure and Rehabilitation Funds 251 / 252 / 257 / 258

The Street Infrastructure and Rehabilitation Fund (Measure P) will generate an estimated \$10.5 million in voter approved special tax revenue funds for street repair and maintenance. In November 2018, voters overwhelmingly approved Measure S which extended the special tax by eight years. Other street funding includes: gas tax (\$0.7 million), State's Road Repair and Accountability Act of 2017 (RMRA) (\$0.5 million) and TAMC Transportation Safety & Investment Plan (Measure X) (\$1.0 million)

### Marina Fund 600

The Marina Fund's proposed budget for FY19/20 is \$2.1 million, which includes debt service for state loans in the amount of \$325k. In addition, the Marina Fund will transfer \$236k to the Parking Fund for parking support. Total estimated revenues for FY19/20 are expected to be \$3.3 million. The surplus generated in this fund is used to pay for capital projects at the Marina.

#### Tidelands Fund 807

The City of Monterey was granted tidelands and submerged lands in trust by the State of California. Under the statute, Trust lands may be used for commerce, navigation, fisheries and recreation. The Tidelands Fund proposed budget for FY19/20 totals \$3.0 million, which includes the reimbursements to the General Fund for support costs such as property management, public safety services and administrative support costs. In addition, the Tidelands fund will transfer \$225k in FY19/20 to reimburse the General Fund for parks and wharf maintenance costs. Total estimated revenues for FY19/20, primarily from leases and harbor fees, are expected to be \$3.9 million. The surplus generated in this fund is used to pay for capital projects within the Tidelands area or for other uses consistent with the statute.

Taking climate change, sea level rise and the costs to preserve or relocate our infrastructure under consideration, the fund management of the tideland revenues will be a critical component for our future City Council's abilities to react.

#### Parking Fund 625

The Parking Fund's proposed operating budget for FY19/20 is \$9.2 million, which includes \$1.265 million in debt repayment to the General Fund. Also included are funds to continue weekend trolley service after Labor Day and before Memorial Day and funds to complete an organizational and rate study. The Parking Fund will transfer \$278k to the General Fund in FY19/20 as reimbursement for parks and street maintenance services.

The proposed revenue for FY19/20 is \$10.4 million and includes assumptions for revenue increases of \$375k from updating parking fee and \$240k from updating technology that will enable the City to capture, revenue leakage estimated at 15%. Staff will provide more detail to Council when the proposed fee and technology contract is presented for Council consideration. Any surplus generated in the Parking Fund is used to pay for capital projects within the parking facilities.

During FY18/19, Council authorized simplifying the two outstanding advances between the General Fund and Parking Fund. In doing so, the Parking Fund loan to the General Fund of \$5.65 million for the Conference Center Rehabilitation Project was offset against, the General Fund loan to the Parking Fund related to the Custom House garage lease payments which had a residual balance of \$12.6 million. The annual \$1.3 million debt repayment from the Parking Fund to the General Fund will continue until July 2024.

#### Housing & CDBG Funds 268 / 270 / 274 / 278

The Housing & Community Development Block Grant (CDBG) Fund's proposed budget for FY19/20 totals \$1.8 million. Included is \$240k in estimated entitlement funds from CDBG/HUD, approximately \$1 million in projected program income (funds that are generated from Hotel Pacific ground rent, ground leases, pay off of rehabilitation loans, and the sale of City owned deed restricted units). The City will leverage these funds with approximately \$500k in projected program income from Successor Housing Agency funds and approximately \$100k in HOME Investment Partnerships Program funds to help meet the housing and community services needs of low income and disadvantaged households. These funds include staff and administrative costs related to managing the various programs.

## **Reserves – Emergency / Capital Renewals / Others**

The City maintains a number of reserves to protect against uncertainty and prudently plan for the future.

Reserve for Economic Uncertainty – The City has a policy reserve goal of 16.6% of the General Fund annual operating budget. The Economic Uncertainty estimated 6/30/2020 balance is \$11.7 million or 14.6%, which is about 1.8 months of General Fund operations. The proposed FY19/20 budget contributes \$0.5 million to the Economic Uncertainty Reserve to continue our effort to reach our target level of 16.6%.

### Workers Compensation and General Liability Reserves (Funds 715 / 716) --

The City maintains reserves in the Self-insurance Funds for general liability and workers' compensation. Our reserve balances are the available cash less the cost of expected future claims. Both reserve funds have been impacted due to recent claims.

Currently, the General Liability reserve balance meets actuarial requirements of a 70% confidence level, with a reserve balance of \$1.4 million; however, it is \$200k deficient from our policy requirements. The General Liability policy is 70% confidence level plus \$1 million of City self-insurance retention.

The Workers Compensation Fund maintains approximately \$8 million of cash. Taking into account the expected future claims, the Workers Compensation Fund has an estimated reserve deficit of \$1.9 million. The City is working diligently to improve our workers' compensation program with focus on an effective return-to-work programs.

Vehicle Replacement Fund 705 -- The City also maintains a Vehicle Replacement Fund to accumulate funds for scheduled replacement of vehicles. The current balance in the fund is \$3 million. For FY19/20, the City will replace 14 vehicles at an estimated cost of \$1.3 million, which includes the replacement of one (1) fire engine. However, there is a need to replace four (4) additional fire engines in the next five years, and the City will need to debt finance those purchases because the Vehicle Replacement Fund has insufficient funding.

Information Services Fund 710 -- The City also maintains an Information Services Fund to accumulate funds for scheduled replacements or upgrades of technology. The 6/30/2018 balance in the fund was \$1.3 million. For FY19/20, the City contributed \$0.6 million for 19 application, system and/or hardware purchases. However, the 5-year outlook of technology needs exceeds \$5 million and the Information Services Fund has insufficient funding. Updating City technology is critical to improving customer service, streamlining City operations and ensuring a safe City technology infrastructure.



## Conclusion



In the next years, we have to jointly figure out how we continue to balance the City's check book. It is critical that we achieve financial sustainability in order to preserve Monterey's exceptional quality of life.

We will analyze our service levels and adjust where appropriate; we will look at our internal processes to streamline and optimize; we need to look at our work force, our compensation and benefit structure as well as pension obligations; and, lastly, we need to look at our revenues. The Fiscal Health Response Plan will be our guiding plan. We remain steadfast in engaging with our neighborhoods, businesses, visitors and regional partners to preserve Monterey's quality of life. We encourage public engagement through in-person events, surveys/polls, and subscriptions to the Monterey City Budget Updates. Also, in 2019, we launched the first edition of our "City Finance 101" report! We hope this report will provide you with an easy-to-understand presentation of your City's finances. Subscribe to City budget updates, read the City Finance 101 and contribute your voice to the important matters at [www.monterey.org/lets-do-it](http://www.monterey.org/lets-do-it).

Our staff and I want to express our appreciation to the Mayor and the City Council for their leadership in setting priorities that are incorporated in this proposed budget and to all the staff who worked diligently, collaboratively and with fiscal stewardship in developing this proposed budget.

I recommend the adoption of this proposed budget so that we can continue Council's mission to provide visionary policy and legislative leadership that assures a safe, healthy and economically vibrant community.

Monterey's history is California's history – as the first city, first library first theater, and first newspaper. Monterey 250 marks our tremendous legacy. Monterey is a unique and dynamic small City that provides a high quality of life for its residents. Our City Council and staff are here to make sure we sustain this high quality of life for now and for future generations.

**We can be proud. Working together, we can make it happen. Let's do it!**

Respectfully Submitted,

City Manager

### CITY MISSION STATEMENT

*The Monterey City Council will provide visionary policy and legislative leadership that assures a safe, healthy and economically vibrant community.*  
*Anda!*

### CITY VISION STATEMENT

*Monterey is committed to being a model city for its quality of life driven by responsiveness of local government, historical and cultural preservation, mobility opportunities emphasizing pedestrians over vehicles, economic sustainability, a strong sense of place and good stewardship of the natural environment.*

## SUMMARY OF REVENUES BY FUND (excludes transfers-in)

Fund	Title	FY16/17 Actual	FY17/18 Actual	FY18/19 Amended Budget	FY19/20 ADOPTED	FY20/21 ADOPTED
<b>Fund Type 100 -- General Fund</b>						
101	GENERAL FUND	71,328,979	75,553,479	78,872,236	80,130,558	81,935,004
<b>Total 100 -- General Fund</b>		<b>71,328,979</b>	<b>75,553,479</b>	<b>78,872,236</b>	<b>80,130,558</b>	<b>81,935,004</b>
<b>Fund Type 200 -- Special Revenue Funds</b>						
205	SEWER MAINS FUND	7,485	27,304	7,480	12,480	12,480
210	WHARF I SPRINKLER SYSTEM FUND	35,793	37,153	34,700	39,000	39,800
215	SKYLINE FOREST SERVICE DIST	23,392	24,413	26,182	26,182	26,682
216	NEIGHBORHOOD IMPROVEMENT FUND	3,825,861	4,137,293	4,186,514	4,494,514	4,668,514
241	FEDERAL/STATE PROJECTS FUND	34,119	179,481	-	-	-
243	JUSTICE ASSISTANCE GRANT FUND	10,351	-	13,000	-	-
249	STATE COPS - AB1913 (DVO)	130,395	132,034	101,016	101,016	101,016
251	GAS TAX FUND	523,263	588,190	725,282	736,783	704,313
252	STREET INFRASTRUCTURE REHAB FUND (MEASUR	9,545,392	10,057,017	8,086,434	10,518,434	10,703,434
253	CCFD BONDS - PROJECT FUND	(129,248)	9,669	-	-	-
254	CCFD-CITY REVENUE FUND	5,030	4,616	-	-	-
255	CONSTRUCTION TRUCK IMPACT FEE FUND	-	-	-	-	-
257	TRANSPORTATION SAFETY & INVESTMENT PLAN	-	947,335	-	1,048,441	1,048,441
258	SB1 ROAD MAINTENANCE & REHABILITATION	-	168,919	478,719	465,485	468,792
261	ALVARADO STREET MAINT DISTRICT	49,836	48,662	49,178	49,268	49,268
262	CALLE PRINCIPAL MAINT DISTRICT	25,418	25,453	25,842	25,842	25,842
263	S CANNERY ROW PARKING DISTRICT	(105)	12	-	-	-
264	PARKING ADJUSTMENT FEE-FUND A	3,594	3,592	30	30	30
266	TRANSPORTATION MANAGEMENT FUND	13,198	13,228	78	13,578	13,578
267	CANNERY ROW PARKING VARIANCES	14,035	8,217	1,892	1,892	1,892
268	LOW & MODERATE INCOME ASSET FUND	220,762	145,181	253,764	271,528	271,528
270	COMMUNITY DEV BLOCK GRANT FUND	1,665,915	973,823	1,200,000	1,245,398	1,245,398
274	HOME GRANT 1992 FUND-CASA DE LA ESTRALLA	88,300	86,714	84,150	85,508	85,508
277	PARK DEDICATION FEES FUND	53,773	13,264	1,398	1,398	1,398
278	HOME GRANT 2005 FUND	66,787	1,475	4,157	8,314	8,314
280	STORM WATER UTILITY FUND	1,020,011	1,039,050	1,039,568	1,039,568	1,039,568
281	INTEGRATED REGIONAL WATERSHED MANAGEMENT	70	75	211	211	211
290	WATER SYSTEM IMPROV FUND	1,245	1,332	3,855	3,755	3,755
291	PUBLIC SAFETY TRAINING & SVCS	59,360	67,716	40,000	60,000	60,000
292	ASSET SEIZURE FUND	-	-	2,000	-	-
295	FEMA FUND	-	464,015	-	-	-
298	PUBLIC EDUC & GOV ACCESS (PEG)	110	22	399	399	399
299	SR CTR PROGRAMS - GARDNER FUND	404	483	1,329	1,329	1,329
650	PRESIDIO OF MTRY PUBLIC WORKS	11,906,839	11,287,240	23,348,130	12,380,411	12,598,811
655	NAVY SERVICES FUND	413,244	306,056	454,050	454,050	454,050
807	TIDELANDS TRUST FUND	2,770,885	3,113,975	3,056,212	3,868,892	3,898,972
810	LIBRARY TRUST FUND	107,932	119,076	67,731	126,231	126,231
818	MUSEUM TRUST FUND	14,629	12,944	9,517	15,267	16,767
900	SPECIAL DEPOSITS FUND	(631)	(761)	-	-	-
961	GOLDEN 55 TRAVELERS FUND	36,173	25,506	60,040	50,122	50,122
<b>Total 200 -- Special Revenue Funds</b>		<b>32,543,618</b>	<b>34,069,775</b>	<b>43,362,858</b>	<b>37,145,326</b>	<b>37,726,443</b>
<b>Fund Type 300 -- Debt Service Funds</b>						
310	DEBT SERVICE FUND	117	41	3,500	7,500	7,000
918	CONF CTR FACILITIES DIST 2013-1	4,334,066	4,620,875	4,429,130	5,212,130	5,419,130
<b>Total 300 -- Debt Service Funds</b>		<b>4,334,183</b>	<b>4,620,916</b>	<b>4,432,630</b>	<b>5,219,630</b>	<b>5,426,130</b>
<b>Fund Type 400 -- Capital Projects Funds</b>						
404	STATE LOAN	3,922,020	302	-	-	-
405	CIP - STATE FUNDING SOURCE	2,878,773	110,793	-	-	-
406	FEDERAL STIMULUS PROJECTS	570,875	97,879	-	-	-
407	CIP - OTHER FUNDING SOURCE	1,443,944	2,483,991	-	-	-
408	CONFERENCE CENTER RENOVATION	(15,248)	11,596	-	-	-
425	HIGHWAY 68 IMPROVEMENTS FUND	-	-	-	-	-

## SUMMARY OF REVENUES BY FUND (excludes transfers-in)

Fund	Title	FY16/17 Actual	FY17/18 Actual	FY18/19 Amended Budget	FY19/20 ADOPTED	FY20/21 ADOPTED
<b>Total 400 -- Capital Projects Funds</b>		<b>8,800,364</b>	<b>2,704,562</b>	-	-	-
<b>Fund Type 500 -- Permanent Funds</b>						
821	SCHOLZE PARK TRUST FUND	7,672	6,025	14,053	14,053	14,053
822	SCHOLZE PLAYGROUND TRUST FUND	1,499	3,409	14,053	14,053	14,053
<b>Total 500 -- Permanent Funds</b>		<b>9,171</b>	<b>9,433</b>	<b>28,106</b>	<b>28,106</b>	<b>28,106</b>
<b>Fund Type 600 -- Enterprise Funds</b>						
279	SEWER LINE MAINTENANCE FUND	2,581,669	2,594,261	2,692,561	2,672,561	2,672,561
600	MARINA FUND	3,068,465	3,196,327	2,939,963	3,280,560	3,328,014
610	CEMETERY FUND	229,316	343,597	199,029	346,930	353,009
625	PARKING FUND	9,365,074	9,684,533	9,415,586	10,423,486	11,319,286
640	CITY OF MONTEREY FIN AUTHORITY	37,279	12,342	-	-	-
641	MATERIALS RECOVERY FACILITY	423,273	324,204	426,787	-	-
<b>Total 600 -- Enterprise Funds</b>		<b>15,705,076</b>	<b>16,155,266</b>	<b>15,673,926</b>	<b>16,723,537</b>	<b>17,672,870</b>
<b>Fund Type 700 -- Internal Service Funds</b>						
705	EQUIPMENT REPLACEMENT FUND	774,551	1,132,619	997,496	1,075,235	1,051,523
708	VEHICLE MAINTENANCE FUND	1,785,663	1,983,312	2,156,400	2,192,179	2,265,815
710	INFORMATION SERVICES FUND	3,262,178	3,774,803	3,968,221	4,478,083	3,881,175
715	WORKER'S COMP INSURANCE TRUST	3,277,508	2,766,280	3,051,755	3,426,980	3,496,140
716	LIABILITY & PROPERTY INSURANCE	1,355,274	1,247,357	1,292,860	2,093,130	2,132,550
718	EMPLOYEE BENEFIT FUND	9,246,820	9,556,072	8,275,888	9,695,051	10,171,979
<b>Total 700 -- Internal Service Funds</b>		<b>19,701,994</b>	<b>20,460,442</b>	<b>19,742,619</b>	<b>22,960,658</b>	<b>22,999,182</b>
<b>Fund Type 900 -- Agency Funds</b>						
314	RDA OBLIGATION RETIREMENT FUND	276	372	985	985	985
642	OCEAN VIEW PLAZA CSD	6,726	6,544	27,000	7,000	7,000
<b>Total 900 -- Agency Funds</b>		<b>7,002</b>	<b>6,916</b>	<b>27,985</b>	<b>7,985</b>	<b>7,985</b>
<b>Total</b>		<b>152,430,387</b>	<b>153,580,789</b>	<b>162,140,360</b>	<b>162,215,800</b>	<b>165,795,720</b>

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## SUMMARY OF REVENUES BY TYPE (excludes Transfers-In)

Title	FY16/17 Actual	FY17/18 Actual	FY18/19 Amended	FY19/20 ADOPTED	FY20/21 ADOPTED
<b>Fund 101 -- GENERAL FUND</b>					
PROPERTY TAXES	10,877,299	11,335,461	11,805,500	12,377,024	12,737,083
SALES TAX	8,322,852	8,468,731	8,734,587	8,821,933	8,910,152
TRANSIENT OCCUPANCY TAXES	19,476,470	20,625,414	22,005,580	22,885,803	23,801,235
BUSINESS LICENSE	3,478,641	3,868,191	3,726,956	3,726,956	3,726,956
UTILITY USERS TAXES	3,248,124	3,510,025	3,565,311	3,672,270	3,782,439
FRANCHISE FEES	1,723,981	1,790,387	1,937,154	2,137,154	2,337,154
OTHER TAXES	461,373	535,277	518,000	548,000	548,000
LICENSES & PERMITS	1,626,214	1,844,053	1,455,995	1,437,927	1,479,000
FINES & FORFEITURES	207,823	203,696	223,100	225,700	225,700
INTERGOVERNMENTAL	1,551,473	2,364,752	1,641,009	410,882	348,800
INTEREST	707,528	634,406	1,166,914	681,027	636,730
RENTS	1,841,413	2,074,979	2,895,898	2,481,077	2,572,160
FEES & CHARGES	16,778,990	17,183,441	17,692,034	18,981,150	18,991,740
OTHER REVENUES	1,026,801	1,114,667	1,504,198	1,743,655	1,837,855
<b>Total 101 -- GENERAL FUND</b>	<b>71,328,979</b>	<b>75,553,479</b>	<b>78,872,236</b>	<b>80,130,558</b>	<b>81,935,004</b>
<b>Fund 205 -- SEWER MAINS FUND</b>					
INTEREST	2,488	2,523	7,480	7,480	7,480
FEES & CHARGES	4,997	24,781	-	5,000	5,000
<b>Total 205 -- SEWER MAINS FUND</b>	<b>7,485</b>	<b>27,304</b>	<b>7,480</b>	<b>12,480</b>	<b>12,480</b>
<b>Fund 210 -- WHARF I SPRINKLER SYSTEM FUND</b>					
FEES & CHARGES	35,793	37,153	34,700	39,000	39,800
<b>Total 210 -- WHARF I SPRINKLER SYSTEM FUND</b>	<b>35,793</b>	<b>37,153</b>	<b>34,700</b>	<b>39,000</b>	<b>39,800</b>
<b>Fund 215 -- SKYLINE FOREST SERVICE DIST</b>					
PROPERTY TAXES	22,629	23,796	24,500	24,500	25,000
INTEREST	763	617	1,682	1,682	1,682
<b>Total 215 -- SKYLINE FOREST SERVICE DIST</b>	<b>23,392</b>	<b>24,413</b>	<b>26,182</b>	<b>26,182</b>	<b>26,682</b>
<b>Fund 216 -- NEIGHBORHOOD IMPROVEMENT FUND</b>					
TRANSIENT OCCUPANCY TAXES	3,709,851	3,928,652	4,051,000	4,359,000	4,533,000
INTERGOVERNMENTAL	(4,244)	85,000	-	-	-
INTEREST	95,255	123,641	135,514	135,514	135,514
TRANSFERS IN	25,000	-	-	-	-
<b>Total 216 -- NEIGHBORHOOD IMPROVEMENT FUND</b>	<b>3,825,861</b>	<b>4,137,293</b>	<b>4,186,514</b>	<b>4,494,514</b>	<b>4,668,514</b>
<b>Fund 241 -- FEDERAL/STATE PROJECTS FUND</b>					
INTERGOVERNMENTAL	34,119	179,481	-	-	-
<b>Total 241 -- FEDERAL/STATE PROJECTS FUND</b>	<b>34,119</b>	<b>179,481</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund 243 -- JUSTICE ASSISTANCE GRANT FUND</b>					
INTERGOVERNMENTAL	10,351	-	13,000	-	-
<b>Total 243 -- JUSTICE ASSISTANCE GRANT FUND</b>	<b>10,351</b>	<b>-</b>	<b>13,000</b>	<b>-</b>	<b>-</b>
<b>Fund 249 -- STATE COPS - AB1913 (DVO)</b>					
INTERGOVERNMENTAL	129,732	131,083	100,000	100,000	100,000
INTEREST	662	951	1,016	1,016	1,016
<b>Total 249 -- STATE COPS - AB1913 (DVO)</b>	<b>130,395</b>	<b>132,034</b>	<b>101,016</b>	<b>101,016</b>	<b>101,016</b>
<b>Fund 251 -- GAS TAX FUND</b>					
INTERGOVERNMENTAL	519,672	583,712	706,006	717,507	685,037
INTEREST	3,591	4,478	19,276	19,276	19,276
<b>Total 251 -- GAS TAX FUND</b>	<b>523,263</b>	<b>588,190</b>	<b>725,282</b>	<b>736,783</b>	<b>704,313</b>
<b>Fund 252 -- STREET INFRASTRUCTURE REHAB FUND (MEASUR</b>					
SALES TAX	9,511,458	10,022,893	8,000,000	10,432,000	10,617,000
INTEREST	33,934	34,124	86,434	86,434	86,434
<b>Total 252 -- STREET INFRASTRUCTURE REHAB FUND (</b>	<b>9,545,392</b>	<b>10,057,017</b>	<b>8,086,434</b>	<b>10,518,434</b>	<b>10,703,434</b>
<b>Fund 253 -- CCFD BONDS - PROJECT FUND</b>					
INTEREST	(129,248)	9,669	-	-	-
<b>Total 253 -- CCFD BONDS - PROJECT FUND</b>	<b>(129,248)</b>	<b>9,669</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund 254 -- CCFD-CITY REVENUE FUND</b>					

## SUMMARY OF REVENUES BY TYPE (excludes Transfers-In)

Title	FY16/17 Actual	FY17/18 Actual	FY18/19 Amended	FY19/20 ADOPTED	FY20/21 ADOPTED
INTEREST	5,030	4,616	-	-	-
<b>Total 254 -- CCFD-CITY REVENUE FUND</b>	<b>5,030</b>	<b>4,616</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund 255 -- CONSTRUCTION TRUCK IMPACT FEE FUND</b>					
FEES & CHARGES	-	-	-	-	-
<b>Total 255 -- CONSTRUCTION TRUCK IMPACT FEE FUND</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund 257 -- TRANSPORTATION SAFETY &amp; INVESTMENT PLAN</b>					
INTERGOVERNMENTAL	-	947,335	-	1,048,441	1,048,441
INTEREST	-	-	-	-	-
<b>Total 257 -- TRANSPORTATION SAFETY &amp; INVESTMENT PLAN</b>	<b>-</b>	<b>947,335</b>	<b>-</b>	<b>1,048,441</b>	<b>1,048,441</b>
<b>Fund 258 -- SB1 ROAD MAINTENANCE &amp; REHABILITATION</b>					
INTERGOVERNMENTAL	-	168,919	478,719	465,485	468,792
INTEREST	-	-	-	-	-
<b>Total 258 -- SB1 ROAD MAINTENANCE &amp; REHABILITATION</b>	<b>-</b>	<b>168,919</b>	<b>478,719</b>	<b>465,485</b>	<b>468,792</b>
<b>Fund 261 -- ALVARADO STREET MAINT DISTRICT</b>					
OTHER TAXES	49,401	48,046	48,124	48,214	48,214
INTEREST	435	616	1,054	1,054	1,054
<b>Total 261 -- ALVARADO STREET MAINT DISTRICT</b>	<b>49,836</b>	<b>48,662</b>	<b>49,178</b>	<b>49,268</b>	<b>49,268</b>
<b>Fund 262 -- CALLE PRINCIPAL MAINT DISTRICT</b>					
OTHER TAXES	25,180	25,180	25,232	25,232	25,232
INTEREST	238	273	610	610	610
<b>Total 262 -- CALLE PRINCIPAL MAINT DISTRICT</b>	<b>25,418</b>	<b>25,453</b>	<b>25,842</b>	<b>25,842</b>	<b>25,842</b>
<b>Fund 263 -- S CANNERY ROW PARKING DISTRICT</b>					
INTEREST	(105)	12	-	-	-
<b>Total 263 -- S CANNERY ROW PARKING DISTRICT</b>	<b>(105)</b>	<b>12</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund 264 -- PARKING ADJUSTMENT FEE-FUND A</b>					
INTEREST	3	2	30	30	30
FEES & CHARGES	3,590	3,590	-	-	-
<b>Total 264 -- PARKING ADJUSTMENT FEE-FUND A</b>	<b>3,594</b>	<b>3,592</b>	<b>30</b>	<b>30</b>	<b>30</b>
<b>Fund 266 -- TRANSPORTATION MANAGEMENT FUND</b>					
INTEREST	4	(17)	78	78	78
FEES & CHARGES	13,194	13,245	-	13,500	13,500
<b>Total 266 -- TRANSPORTATION MANAGEMENT FUND</b>	<b>13,198</b>	<b>13,228</b>	<b>78</b>	<b>13,578</b>	<b>13,578</b>
<b>Fund 267 -- CANNERY ROW PARKING VARIANCES</b>					
INTEREST	12	100	92	92	92
FEES & CHARGES	14,023	8,116	1,800	1,800	1,800
<b>Total 267 -- CANNERY ROW PARKING VARIANCES</b>	<b>14,035</b>	<b>8,217</b>	<b>1,892</b>	<b>1,892</b>	<b>1,892</b>
<b>Fund 268 -- LOW &amp; MODERATE INCOME ASSET FUND</b>					
INTEREST	178,097	102,208	103,264	121,028	121,028
RENTS	40,841	43,107	42,500	42,500	42,500
OTHER REVENUES	1,825	(133)	108,000	108,000	108,000
<b>Total 268 -- LOW &amp; MODERATE INCOME ASSET FUND</b>	<b>220,762</b>	<b>145,181</b>	<b>253,764</b>	<b>271,528</b>	<b>271,528</b>
<b>Fund 270 -- COMMUNITY DEV BLOCK GRANT FUND</b>					
INTERGOVERNMENTAL	996,525	219,420	188,388	239,789	239,789
INTEREST	203,870	250,848	125,609	133,609	133,609
RENTS	463,334	503,140	355,200	547,000	547,000
OTHER REVENUES	2,187	415	530,803	325,000	325,000
<b>Total 270 -- COMMUNITY DEV BLOCK GRANT FUND</b>	<b>1,665,915</b>	<b>973,823</b>	<b>1,200,000</b>	<b>1,245,398</b>	<b>1,245,398</b>
<b>Fund 274 -- HOME GRANT 1992 FUND-CASA DE LA ESTRALLA</b>					
INTEREST	466	455	1,358	2,716	2,716
RENTS	85,960	85,499	81,892	81,892	81,892
OTHER REVENUES	1,874	760	900	900	900
<b>Total 274 -- HOME GRANT 1992 FUND-CASA DE LA EST</b>	<b>88,300</b>	<b>86,714</b>	<b>84,150</b>	<b>85,508</b>	<b>85,508</b>
<b>Fund 277 -- PARK DEDICATION FEES FUND</b>					
INTEREST	307	445	1,398	1,398	1,398
FEES & CHARGES	53,466	12,819	-	-	-



## SUMMARY OF REVENUES BY TYPE (excludes Transfers-In)

Title	FY16/17 Actual	FY17/18 Actual	FY18/19 Amended	FY19/20 ADOPTED	FY20/21 ADOPTED
<b>Total 277 -- PARK DEDICATION FEES FUND</b>	<b>53,773</b>	<b>13,264</b>	<b>1,398</b>	<b>1,398</b>	<b>1,398</b>
<b>Fund 278 -- HOME GRANT 2005 FUND</b>					
INTEREST	66,787	1,475	4,157	8,314	8,314
<b>Total 278 -- HOME GRANT 2005 FUND</b>	<b>66,787</b>	<b>1,475</b>	<b>4,157</b>	<b>8,314</b>	<b>8,314</b>
<b>Fund 279 -- SEWER LINE MAINTENANCE FUND</b>					
INTEREST	24,962	23,978	72,561	72,561	72,561
FEES & CHARGES	2,556,707	2,570,266	2,620,000	2,600,000	2,600,000
OTHER REVENUES	-	17	-	-	-
<b>Total 279 -- SEWER LINE MAINTENANCE FUND</b>	<b>2,581,669</b>	<b>2,594,261</b>	<b>2,692,561</b>	<b>2,672,561</b>	<b>2,672,561</b>
<b>Fund 280 -- STORM WATER UTILITY FUND</b>					
INTEREST	2,636	3,685	8,568	8,568	8,568
FEES & CHARGES	1,009,735	1,027,376	1,028,000	1,028,000	1,028,000
OTHER REVENUES	7,640	7,989	3,000	3,000	3,000
<b>Total 280 -- STORM WATER UTILITY FUND</b>	<b>1,020,011</b>	<b>1,039,050</b>	<b>1,039,568</b>	<b>1,039,568</b>	<b>1,039,568</b>
<b>Fund 281 -- INTEGRATED REGIONAL WATERSHED MANAGEMENT</b>					
INTEREST	70	75	211	211	211
<b>Total 281 -- INTEGRATED REGIONAL WATERSHED MA</b>	<b>70</b>	<b>75</b>	<b>211</b>	<b>211</b>	<b>211</b>
<b>Fund 290 -- WATER SYSTEM IMPROV FUND</b>					
INTEREST	1,245	1,332	3,755	3,755	3,755
FEES & CHARGES	-	-	100	-	-
<b>Total 290 -- WATER SYSTEM IMPROV FUND</b>	<b>1,245</b>	<b>1,332</b>	<b>3,855</b>	<b>3,755</b>	<b>3,755</b>
<b>Fund 291 -- PUBLIC SAFETY TRAINING &amp; SVCS</b>					
INTERGOVERNMENTAL	51,386	52,494	40,000	40,000	40,000
FEES & CHARGES	7,974	15,222	-	20,000	20,000
<b>Total 291 -- PUBLIC SAFETY TRAINING &amp; SVCS</b>	<b>59,360</b>	<b>67,716</b>	<b>40,000</b>	<b>60,000</b>	<b>60,000</b>
<b>Fund 292 -- ASSET SEIZURE FUND</b>					
INTERGOVERNMENTAL	-	-	2,000	-	-
<b>Total 292 -- ASSET SEIZURE FUND</b>	<b>-</b>	<b>-</b>	<b>2,000</b>	<b>-</b>	<b>-</b>
<b>Fund 295 -- FEMA FUND</b>					
INTERGOVERNMENTAL	-	464,015	-	-	-
<b>Total 295 -- FEMA FUND</b>	<b>-</b>	<b>464,015</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund 298 -- PUBLIC EDUC &amp; GOV ACCESS (PEG)</b>					
INTEREST	110	22	399	399	399
<b>Total 298 -- PUBLIC EDUC &amp; GOV ACCESS (PEG)</b>	<b>110</b>	<b>22</b>	<b>399</b>	<b>399</b>	<b>399</b>
<b>Fund 299 -- SR CTR PROGRAMS - GARDNER FUND</b>					
INTEREST	404	483	1,329	1,329	1,329
<b>Total 299 -- SR CTR PROGRAMS - GARDNER FUND</b>	<b>404</b>	<b>483</b>	<b>1,329</b>	<b>1,329</b>	<b>1,329</b>
<b>Fund 310 -- DEBT SERVICE FUND</b>					
INTEREST	117	41	3,500	7,500	7,000
<b>Total 310 -- DEBT SERVICE FUND</b>	<b>117</b>	<b>41</b>	<b>3,500</b>	<b>7,500</b>	<b>7,000</b>
<b>Fund 314 -- RDA OBLIGATION RETIREMENT FUND</b>					
INTEREST	276	372	985	985	985
<b>Total 314 -- RDA OBLIGATION RETIREMENT FUND</b>	<b>276</b>	<b>372</b>	<b>985</b>	<b>985</b>	<b>985</b>
<b>Fund 404 -- STATE LOAN</b>					
INTERGOVERNMENTAL	3,922,722	-	-	-	-
INTEREST	(702)	302	-	-	-
<b>Total 404 -- STATE LOAN</b>	<b>3,922,020</b>	<b>302</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund 405 -- CIP - STATE FUNDING SOURCE</b>					
INTERGOVERNMENTAL	2,878,773	110,793	-	-	-
<b>Total 405 -- CIP - STATE FUNDING SOURCE</b>	<b>2,878,773</b>	<b>110,793</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund 406 -- FEDERAL STIMULUS PROJECTS</b>					
INTERGOVERNMENTAL	570,875	97,879	-	-	-
<b>Total 406 -- FEDERAL STIMULUS PROJECTS</b>	<b>570,875</b>	<b>97,879</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund 407 -- CIP - OTHER FUNDING SOURCE</b>					
INTERGOVERNMENTAL	1,443,944	2,483,991	-	-	-

## SUMMARY OF REVENUES BY TYPE (excludes Transfers-In)

Title	FY16/17 Actual	FY17/18 Actual	FY18/19 Amended	FY19/20 ADOPTED	FY20/21 ADOPTED
<b>Total 407 -- CIP - OTHER FUNDING SOURCE</b>	<b>1,443,944</b>	<b>2,483,991</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund 408 -- CONFERENCE CENTER RENOVATION</b>					
INTEREST	(15,248)	11,596	-	-	-
<b>Total 408 -- CONFERENCE CENTER RENOVATION</b>	<b>(15,248)</b>	<b>11,596</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund 425 -- HIGHWAY 68 IMPROVEMENTS FUND</b>					
INTERGOVERNMENTAL	-	-	-	-	-
<b>Total 425 -- HIGHWAY 68 IMPROVEMENTS FUND</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund 600 -- MARINA FUND</b>					
LICENSES & PERMITS	44,784	48,182	76,000	76,000	76,000
INTERGOVERNMENTAL	-	8,982	10,000	20,000	20,000
INTEREST	15,623	16,341	42,823	42,823	42,823
RENTS	328,960	360,805	240,540	369,750	377,140
FEES & CHARGES	2,655,656	2,725,048	2,530,600	2,746,987	2,787,051
OTHER REVENUES	23,442	36,970	40,000	25,000	25,000
<b>Total 600 -- MARINA FUND</b>	<b>3,068,465</b>	<b>3,196,327</b>	<b>2,939,963</b>	<b>3,280,560</b>	<b>3,328,014</b>
<b>Fund 610 -- CEMETERY FUND</b>					
INTEREST	(41)	(8)	529	529	529
FEES & CHARGES	229,357	344,534	198,500	304,067	310,146
OTHER REVENUES	-	(929)	-	42,334	42,334
<b>Total 610 -- CEMETERY FUND</b>	<b>229,316</b>	<b>343,597</b>	<b>199,029</b>	<b>346,930</b>	<b>353,009</b>
<b>Fund 625 -- PARKING FUND</b>					
LICENSES & PERMITS	643,823	598,762	700,000	700,000	700,000
FINES & FORFEITURES	872,628	832,504	900,000	900,000	900,000
INTEREST	96,740	114,728	83,486	83,486	83,486
RENTS	249,322	335,463	293,000	300,000	300,000
FEES & CHARGES	7,335,005	7,775,064	7,269,000	8,238,500	9,133,500
OTHER REVENUES	167,556	28,010	170,100	201,500	202,300
<b>Total 625 -- PARKING FUND</b>	<b>9,365,074</b>	<b>9,684,533</b>	<b>9,415,586</b>	<b>10,423,486</b>	<b>11,319,286</b>
<b>Fund 640 -- CITY OF MONTEREY FIN AUTHORITY</b>					
INTEREST	37,279	12,342	-	-	-
<b>Total 640 -- CITY OF MONTEREY FIN AUTHORITY</b>	<b>37,279</b>	<b>12,342</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund 641 -- MATERIALS RECOVERY FACILITY</b>					
INTEREST	6,090	6,954	-	-	-
RENTS	417,183	317,250	426,787	-	-
<b>Total 641 -- MATERIALS RECOVERY FACILITY</b>	<b>423,273</b>	<b>324,204</b>	<b>426,787</b>	<b>-</b>	<b>-</b>
<b>Fund 642 -- OCEAN VIEW PLAZA CSD</b>					
OTHER REVENUES	6,726	6,544	27,000	7,000	7,000
<b>Total 642 -- OCEAN VIEW PLAZA CSD</b>	<b>6,726</b>	<b>6,544</b>	<b>27,000</b>	<b>7,000</b>	<b>7,000</b>
<b>Fund 650 -- PRESIDIO OF MTRY PUBLIC WORKS</b>					
FEES & CHARGES	7,602,592	8,937,884	9,920,579	11,018,061	11,227,461
OTHER REVENUES	4,304,247	2,349,356	13,427,551	1,362,350	1,371,350
<b>Total 650 -- PRESIDIO OF MTRY PUBLIC WORKS</b>	<b>11,906,839</b>	<b>11,287,240</b>	<b>23,348,130</b>	<b>12,380,411</b>	<b>12,598,811</b>
<b>Fund 655 -- NAVY SERVICES FUND</b>					
INTEREST	(49)	-	-	-	-
FEES & CHARGES	413,293	306,056	454,050	454,050	454,050
<b>Total 655 -- NAVY SERVICES FUND</b>	<b>413,244</b>	<b>306,056</b>	<b>454,050</b>	<b>454,050</b>	<b>454,050</b>
<b>Fund 705 -- EQUIPMENT REPLACEMENT FUND</b>					
INTERGOVERNMENTAL	-	121,935	-	-	-
INTEREST	9,992	11,690	28,157	-	-
FEES & CHARGES	715,259	867,001	812,463	1,046,010	1,022,298
OTHER REVENUES	49,300	131,992	156,876	29,225	29,225
<b>Total 705 -- EQUIPMENT REPLACEMENT FUND</b>	<b>774,551</b>	<b>1,132,619</b>	<b>997,496</b>	<b>1,075,235</b>	<b>1,051,523</b>
<b>Fund 708 -- VEHICLE MAINTENANCE FUND</b>					
RENTS	7,200	5,400	7,200	-	-
FEES & CHARGES	1,778,463	1,977,874	2,147,950	2,190,929	2,264,565

## SUMMARY OF REVENUES BY TYPE (excludes Transfers-In)

Title	FY16/17 Actual	FY17/18 Actual	FY18/19 Amended	FY19/20 ADOPTED	FY20/21 ADOPTED
OTHER REVENUES	-	38	1,250	1,250	1,250
<b>Total 708 -- VEHICLE MAINTENANCE FUND</b>	<b>1,785,663</b>	<b>1,983,312</b>	<b>2,156,400</b>	<b>2,192,179</b>	<b>2,265,815</b>
<b>Fund 710 -- INFORMATION SERVICES FUND</b>					
FEES & CHARGES	3,262,096	3,774,803	3,968,221	4,478,083	3,881,175
OTHER REVENUES	82	-	-	-	-
<b>Total 710 -- INFORMATION SERVICES FUND</b>	<b>3,262,178</b>	<b>3,774,803</b>	<b>3,968,221</b>	<b>4,478,083</b>	<b>3,881,175</b>
<b>Fund 715 -- WORKER'S COMP INSURANCE TRUST</b>					
FEES & CHARGES	2,423,079	2,710,896	2,826,755	3,201,980	3,271,140
OTHER REVENUES	854,430	55,383	225,000	225,000	225,000
<b>Total 715 -- WORKER'S COMP INSURANCE TRUST</b>	<b>3,277,508</b>	<b>2,766,280</b>	<b>3,051,755</b>	<b>3,426,980</b>	<b>3,496,140</b>
<b>Fund 716 -- LIABILITY &amp; PROPERTY INSURANCE</b>					
FEES & CHARGES	1,238,265	1,247,357	1,292,860	2,093,130	2,132,550
OTHER REVENUES	117,009	-	-	-	-
<b>Total 716 -- LIABILITY &amp; PROPERTY INSURANCE</b>	<b>1,355,274</b>	<b>1,247,357</b>	<b>1,292,860</b>	<b>2,093,130</b>	<b>2,132,550</b>
<b>Fund 718 -- EMPLOYEE BENEFIT FUND</b>					
FEES & CHARGES	9,246,820	9,556,072	8,275,888	9,695,051	10,171,979
OTHER REVENUES	-	-	-	-	-
<b>Total 718 -- EMPLOYEE BENEFIT FUND</b>	<b>9,246,820</b>	<b>9,556,072</b>	<b>8,275,888</b>	<b>9,695,051</b>	<b>10,171,979</b>
<b>Fund 807 -- TIDELANDS TRUST FUND</b>					
INTEREST	34,512	37,612	161,939	228,527	220,209
RENTS	2,522,454	2,704,604	2,669,713	2,869,774	2,924,272
FEES & CHARGES	169,377	371,758	224,560	404,710	388,610
OTHER REVENUES	44,542	-	-	365,881	365,881
<b>Total 807 -- TIDELANDS TRUST FUND</b>	<b>2,770,885</b>	<b>3,113,975</b>	<b>3,056,212</b>	<b>3,868,892</b>	<b>3,898,972</b>
<b>Fund 810 -- LIBRARY TRUST FUND</b>					
INTERGOVERNMENTAL	-	-	-	8,000	8,000
INTEREST	1,955	2,444	4,231	9,231	9,231
FEES & CHARGES	6,229	7,608	6,500	7,700	7,700
OTHER REVENUES	99,747	109,024	57,000	101,300	101,300
<b>Total 810 -- LIBRARY TRUST FUND</b>	<b>107,932</b>	<b>119,076</b>	<b>67,731</b>	<b>126,231</b>	<b>126,231</b>
<b>Fund 818 -- MUSEUM TRUST FUND</b>					
INTEREST	921	1,205	1,867	1,867	1,867
OTHER REVENUES	13,708	11,738	7,650	13,400	14,900
<b>Total 818 -- MUSEUM TRUST FUND</b>	<b>14,629</b>	<b>12,944</b>	<b>9,517</b>	<b>15,267</b>	<b>16,767</b>
<b>Fund 821 -- SCHOLZE PARK TRUST FUND</b>					
INTEREST	7,672	6,025	14,053	14,053	14,053
<b>Total 821 -- SCHOLZE PARK TRUST FUND</b>	<b>7,672</b>	<b>6,025</b>	<b>14,053</b>	<b>14,053</b>	<b>14,053</b>
<b>Fund 822 -- SCHOLZE PLAYGROUND TRUST FUND</b>					
INTEREST	1,499	3,409	14,053	14,053	14,053
<b>Total 822 -- SCHOLZE PLAYGROUND TRUST FUND</b>	<b>1,499</b>	<b>3,409</b>	<b>14,053</b>	<b>14,053</b>	<b>14,053</b>
<b>Fund 900 -- SPECIAL DEPOSITS FUND</b>					
INTEREST	(631)	(761)	-	-	-
<b>Total 900 -- SPECIAL DEPOSITS FUND</b>	<b>(631)</b>	<b>(761)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund 918 -- CONF CTR FACILITIES DIST 2013-1</b>					
CONF CTR FACILITIES DIST TAX	4,315,902	4,593,315	4,391,000	5,174,000	5,381,000
INTEREST	18,164	27,560	38,130	38,130	38,130
<b>Total 918 -- CONF CTR FACILITIES DIST 2013-1</b>	<b>4,334,066</b>	<b>4,620,875</b>	<b>4,429,130</b>	<b>5,212,130</b>	<b>5,419,130</b>
<b>Fund 961 -- GOLDEN 55 TRAVELERS FUND</b>					
OTHER REVENUES	36,173	25,506	60,040	50,122	50,122
<b>Total 961 -- GOLDEN 55 TRAVELERS FUND</b>	<b>36,173</b>	<b>25,506</b>	<b>60,040</b>	<b>50,122</b>	<b>50,122</b>
<b>Total</b>	<b>152,430,387</b>	<b>153,580,789</b>	<b>162,140,360</b>	<b>162,215,800</b>	<b>165,795,720</b>

## SUMMARY OF OPERATING EXPENDITURES BY FUND (excludes Transfers-Outs)

Fund	Title	FY16/17 Actual	FY17/18 Actual	FY18/19 Amended Budget	FY19/20 Adopted	FY20/21 Adopted
<b>Fund Type 100 -- General Fund</b>						
101	GENERAL FUND	69,368,348	75,434,285	78,638,482	80,222,701	83,285,071
<b>Total 100 -- General Fund</b>		<b>69,368,348</b>	<b>75,434,285</b>	<b>78,638,482</b>	<b>80,222,701</b>	<b>83,285,071</b>
<b>Fund Type 200 -- Special Revenue Funds</b>						
210	WHARF I SPRINKLER SYSTEM FUND	11,492	14,968	20,600	20,600	20,600
215	SKYLINE FOREST SERVICE DIST	11,874	11,747	17,135	17,135	17,135
* 216	NEIGHBORHOOD IMPROVEMENT FUND	3,727,643	4,295,891	16,565,543	437,915	447,846
241	FEDERAL/STATE PROJECTS FUND	88,510	150,723	1,222	-	-
243	JUSTICE ASSISTANCE GRANT FUND	10,351	-	-	-	-
251	GAS TAX FUND	19,058	-	7,185	15,000	15,000
255	CONSTRUCTION TRUCK IMPACT FEE FUND	(2,077)	-	-	-	-
261	ALVARADO STREET MAINT DISTRICT	80,539	115,876	105,579	99,823	100,782
262	CALLE PRINCIPAL MAINT DISTRICT	14,912	52,359	32,111	36,349	36,668
268	LOW & MODERATE INCOME ASSET FUND	1,481,603	1,438,410	238,441	295,303	302,742
270	COMMUNITY DEV BLOCK GRANT FUND	2,341,853	1,166,846	1,191,665	1,422,771	1,432,200
274	HOME GRANT 1992 FUND-CASA DE LA ESTRALLA	64,175	47,120	53,388	54,782	54,932
278	HOME GRANT 2005 FUND	(17)	-	100,000	-	-
280	STORM WATER UTILITY FUND	957,282	958,071	1,282,908	1,255,279	1,281,442
290	WATER SYSTEM IMPROV FUND	-	-	25,750	25,750	25,750
291	PUBLIC SAFETY TRAINING & SVCS	74,458	94,625	75,000	119,875	110,090
292	ASSET SEIZURE FUND	4,552	-	22,000	-	-
299	SR CTR PROGRAMS - GARDNER FUND	24,904	24,460	25,000	12,500	12,500
* 650	PRESIDIO OF MTRY PUBLIC WORKS	12,515,836	12,099,356	32,407,975	12,354,368	12,571,822
655	NAVY SERVICES FUND	401,773	285,849	454,050	454,050	454,050
807	TIDELANDS TRUST FUND	1,624,696	2,450,750	2,495,108	3,014,271	3,018,494
810	LIBRARY TRUST FUND	153,767	177,720	236,073	198,242	122,900
818	MUSEUM TRUST FUND	4,396	5,076	7,250	6,450	6,450
961	GOLDEN 55 TRAVELERS FUND	42,859	24,726	60,040	50,122	50,122
<b>Total 200 -- Special Revenue Funds</b>		<b>23,654,439</b>	<b>23,414,572</b>	<b>55,424,023</b>	<b>19,890,584</b>	<b>20,081,524</b>
<b>Fund Type 300 -- Debt Service Funds</b>						
310	DEBT SERVICE FUND	545,099	547,518	547,573	545,189	547,418
918	CONF CTR FACILITIES DIST 2013-1	2,501,430	3,834,232	3,490,535	5,061,421	5,333,030
<b>Total 300 -- Debt Service Funds</b>		<b>3,046,529</b>	<b>4,381,750</b>	<b>4,038,108</b>	<b>5,606,610</b>	<b>5,880,448</b>
<b>Fund Type 400 -- Capital Projects Funds</b>						
* 404	STATE LOAN	(702)	253,943	3,819,276	-	-
405	CIP - STATE FUNDING SOURCE	304,339	6,276	-	-	-
* 408	CONFERENCE CENTER RENOVATION	30,764,987	11,534,340	2,881,418	-	-
* 410	CAPITAL PROJECTS FUND	21,561,330	15,299,837	72,838,104	-	-
<b>Total 400 -- Capital Projects Funds</b>		<b>52,629,954</b>	<b>27,094,396</b>	<b>79,538,798</b>	<b>-</b>	<b>-</b>
<b>Fund Type 600 -- Enterprise Funds</b>						
279	SEWER LINE MAINTENANCE FUND	1,593,557	1,701,291	2,437,872	2,668,934	2,706,931
600	MARINA FUND	1,825,350	2,603,398	2,082,048	2,131,696	2,153,685
610	CEMETERY FUND	201,538	244,113	223,674	482,467	488,831
625	PARKING FUND	6,733,326	8,835,077	8,531,018	9,245,171	9,364,266
640	CITY OF MONTEREY FIN AUTHORITY	44,275	23,000	-	-	-
641	MATERIALS RECOVERY FACILITY	142,156	121,399	2,000	7,102	5,220
<b>Total 600 -- Enterprise Funds</b>		<b>10,540,203</b>	<b>13,528,276</b>	<b>13,276,611</b>	<b>14,535,370</b>	<b>14,718,933</b>
<b>Fund Type 700 -- Internal Service Funds</b>						
705	EQUIPMENT REPLACEMENT FUND	597,026	746,681	1,147,247	1,427,302	36,227
708	VEHICLE MAINTENANCE FUND	1,808,236	2,602,626	2,110,448	2,161,105	2,205,268
710	INFORMATION SERVICES FUND	4,066,985	4,684,713	4,136,480	4,360,849	3,833,740
715	WORKER'S COMP INSURANCE TRUST	3,387,634	4,973,142	3,051,755	3,636,889	3,712,587
716	LIABILITY & PROPERTY INSURANCE	99,642	4,287,807	1,292,860	2,097,338	2,143,941
718	EMPLOYEE BENEFIT FUND	9,140,120	9,549,988	8,323,318	9,780,651	10,259,279
<b>Total 700 -- Internal Service Funds</b>		<b>19,099,643</b>	<b>26,844,957</b>	<b>20,062,108</b>	<b>23,464,133</b>	<b>22,191,043</b>
<b>Fund Type 900 -- Agency Funds</b>						
314	RDA OBLIGATION RETIREMENT FUND	3,723	4,541	-	-	-
642	OCEAN VIEW PLAZA CSD	6,816	6,544	27,000	27,000	27,000
952	MONTEREY CO TOURISM IMPROVEMENT DIST	12,613	-	-	-	-
<b>Total 900 -- Agency Funds</b>		<b>23,153</b>	<b>11,085</b>	<b>27,000</b>	<b>27,000</b>	<b>27,000</b>
<b>Total</b>		<b>178,362,269</b>	<b>170,709,321</b>	<b>251,005,131</b>	<b>143,746,398</b>	<b>146,184,018</b>

\* Note: FY19 Amended Budget for NIP F216, CIP F410 and PMSA F655 include CIP carried forward from prior years.

# SUMMARY OF GENERAL FUND OPERATING EXPENDITURES BY DEPARTMENT

(excludes CIP Budgets and Transfers-Out)

Department & Divisions	FY16/17 Actual	FY17/18 Actual	FY18/19 Amended	FY19/20 Adopted	FY20/21 Adopted
<b>COM DEV -- Community Development</b>					
PLANNING & BLDG INSPECT ECON DEVELOP	625	1,575,664	1,303,971	1,802,902	1,857,965
BUILDING SAFETY AND INSPECTION	1,470,519	1,442,461	1,551,694	1,415,601	1,339,997
ECONOMIC DEVELOPMENT	95,652	100,091	116,500	116,500	116,500
PROPERTY MGMT	339,834	185,277	225,468	258,100	263,626
<b>Total COM DEV -- Community Development</b>	<b>1,906,631</b>	<b>3,303,493</b>	<b>3,197,633</b>	<b>3,593,104</b>	<b>3,578,088</b>
<b>FIRE -- Fire</b>					
FIRE - ADMINISTRATION	1,458,284	1,589,888	1,616,638	1,750,273	1,811,076
FIRE - PREVENTION	346,457	391,877	511,251	535,960	572,047
FIRE - OPERATIONS	16,961,416	18,650,465	19,771,839	19,285,978	20,581,086
FIRE - TRAINING	331,430	283,884	322,384	287,012	292,150
FIRE - EMERGENCY PREPAREDNESS	128,227	134,952	163,223	173,280	157,492
<b>Total FIRE -- Fire</b>	<b>19,225,814</b>	<b>21,051,066</b>	<b>22,385,334</b>	<b>22,032,503</b>	<b>23,413,852</b>
<b>GenGov -- General Government</b>					
MAYOR/COUNCIL	130,199	132,498	125,275	121,103	123,210
CITY MANAGER-ADMINISTRATION	875,755	855,890	1,060,229	1,052,979	1,107,112
COMMUNICATIONS & OUTREACH	272,073	308,203	344,834	367,078	381,961
CITY CLERK	530,845	477,538	599,402	688,253	706,770
CITY ATTORNEY	872,891	938,256	1,043,883	1,076,493	1,124,426
HUMAN RESOURCES	739,842	877,904	777,591	767,384	800,001
FINANCE ADMINISTRATION	408,392	456,258	526,746	784,283	728,025
REVENUE DIVISION	661,610	727,691	835,757	833,698	870,165
ACCOUNTING DIVISION	1,072,169	1,339,510	1,384,082	1,438,127	1,433,024
NON-DEPARTMENTAL	392,710	430,532	255,879	370,216	360,852
COMMUNITY PROMOTION - CITYWIDE	182,788	144,679	215,275	100,000	100,000
INTERGOVERNMENTAL RELATIONS	244,917	194,876	162,623	210,623	172,623
<b>Total GenGov -- General Government</b>	<b>6,384,191</b>	<b>6,883,836</b>	<b>7,331,576</b>	<b>7,810,237</b>	<b>7,908,168</b>
<b>Libr-Mus -- Library &amp; Museum</b>					
LIBRARY ADMINISTRATION	1,219,810	1,151,696	1,243,897	1,106,766	1,187,488
SUPPORT SERVICES	428,705	437,229	435,865	449,299	474,860
REFERENCE SERVICES	387,337	352,951	381,364	491,492	517,129
YOUTH SERVICES	394,031	395,952	459,903	490,067	514,302
READERS' SERVICES	485,884	681,488	623,017	591,670	527,690
MUSEUM	288	75	-	-	-
PRESIDIO HISTORIC PARK/MUSEUM	6,587	-	-	-	-
MUSEUM	337,145	330,374	360,972	360,335	370,488
PRESIDIO HISTORIC PARK/MUSEUM	643	8,687	42,978	2,090	2,120
<b>Total Libr-Mus -- Library &amp; Museum</b>	<b>3,260,430</b>	<b>3,358,452</b>	<b>3,547,996</b>	<b>3,491,720</b>	<b>3,594,076</b>
<b>MCC -- Monterey Conf Center</b>					
CONFERENCE CENTER-ADMIN	492,236	753,180	815,580	745,675	629,872
CONFERENCE CENTER SALES	556,515	592,682	523,648	591,550	609,168
CONFERENCE CENTER - OPERATIONS	-	-	-	-	-
CONFERENCE CENTER - EVENT OPERATIONS	698,026	1,048,219	1,170,598	1,196,315	1,247,175
CONFERENCE CENTER - BUILDING MAINTENANCE	183,692	231,505	245,787	316,544	323,625
CONFERENCE CTR - LANDSCAPE/GENERAL MAINT	91,194	224,256	266,726	222,270	222,270
CONFERENCE CENTER - VISITOR PROMOTION	899,667	924,057	902,667	992,405	992,405
<b>Total MCC -- Monterey Conf Center</b>	<b>2,921,329</b>	<b>3,773,898</b>	<b>3,925,006</b>	<b>4,064,758</b>	<b>4,024,515</b>
<b>P&amp;R -- Parks &amp; Recr</b>					
PARKS	3,743,255	3,713,918	3,122,473	3,494,801	3,519,908
URBAN FORESTRY	896,601	1,164,320	951,431	1,023,508	1,042,653
PARKS & RECREATION ADMINISTRATION	1,097,648	1,138,061	859,695	910,675	942,967
RECREATION - MONTEREY YOUTH CENTER	391,522	415,628	451,898	445,961	484,055
RECREATION - SCHOLZE PARK CENTER	260,910	269,900	304,967	314,266	327,787
RECREATION - ARCHER PARK CENTER	4,791	3,885	4,112	4,052	4,122

# SUMMARY OF GENERAL FUND OPERATING EXPENDITURES BY DEPARTMENT

(excludes CIP Budgets and Transfers-Out)

Department & Divisions	FY16/17 Actual	FY17/18 Actual	FY18/19 Amended	FY19/20 Adopted	FY20/21 Adopted
RECREATION - HILLTOP PARK CENTER	351,101	378,788	404,473	418,346	435,125
RECREATION - CASANOVA OAK KNOLL PARK CTR	322,082	347,423	392,217	441,234	460,464
RECREATION - SPECIAL PROGRAMS & EVENTS	527,974	518,039	683,679	681,962	684,264
RECREATION - SPORTS	279,130	308,886	345,497	306,824	319,209
MONTEREY SPORTS CENTER	5,058,651	5,305,660	5,445,665	5,460,377	5,646,743
SPORTS CENTER - BLDG MAINT.	394,736	441,304	475,299	404,723	417,987
COMMUNITY PROMOTION - JULY 4TH	33,764	36,798	41,421	41,196	43,421
<b>Total P&amp;R -- Parks &amp; Recr</b>	<b>13,362,165</b>	<b>14,042,610</b>	<b>13,482,828</b>	<b>13,947,923</b>	<b>14,328,703</b>
<b>POLICE -- Police</b>					
POLICE - OFFICE OF THE CHIEF	1,975,692	2,628,140	2,660,085	3,387,478	3,491,631
PATROL DIVISION	7,659,831	8,448,667	8,881,889	11,394,162	11,844,233
ADMINISTRATION DIVISION	2,339,807	2,538,537	2,936,103	2,163,166	2,269,027
INVESTIGATION/SPECIAL OPERATIONS DIVISIO	2,430,708	2,393,214	3,069,289	1,736,473	1,852,528
<b>Total POLICE -- Police</b>	<b>14,406,038</b>	<b>16,008,558</b>	<b>17,547,366</b>	<b>18,681,279</b>	<b>19,457,419</b>
<b>PW -- Public Works</b>					
PUBLIC WORKS ADMINISTRATION	1,133,853	926,629	1,138,212	943,813	1,028,369
ENGINEERING DESIGN SECTION	1,569,877	1,803,189	1,714,539	1,376,044	1,470,039
ENGINEERING SURVEY SECTION	40,458	-	-	-	-
CAPITAL PROJECTS DIVISION	562,286	40,632	-	8,686	8,939
TRANSPORTATION ENGINEERING	626,991	-	-	-	-
STREET MAINTENANCE & UTILITIES	1,299,681	1,602,161	1,554,596	1,634,834	1,759,499
BUILDING MAINTENANCE	1,441,747	1,525,307	1,518,072	1,354,737	1,391,039
CUSTODIAL SERVICES	1,226,856	1,114,454	1,295,325	1,283,063	1,322,364
<b>Total PW -- Public Works</b>	<b>7,901,750</b>	<b>7,012,371</b>	<b>7,220,743</b>	<b>6,601,177</b>	<b>6,980,249</b>
<b>TOTAL - GENERAL FUND</b>	<b>69,368,348</b>	<b>75,434,285</b>	<b>78,638,482</b>	<b>80,222,701</b>	<b>83,285,071</b>



**City of Monterey**  
**Interfund Transfers and Repayments of Interfund Advances**  
**FY 2019-20 & 2020-21 Biennial Budget**

INTERFUND TRANSFERS		Transfers In 2019/20						
		101	261	310	410	625	705	718
		General Fund	Alvarado St Maint. Dist.	Debt Svc	Capital Projects	Parking	Equip Replcmnt	Employee Benefits
Transfers Out								Total
101	General Fund							
	Maintenance District Contribution		41,892					
	Debt Service Payment			541,689				
	PERS Replacement Benefit/IRS 415(b) Plan							85,584
	Capital Projects				500,000			
	Subtotal - General Fund							1,169,165
249	State Grant Fund							
	Grant for Domestic Violence Officer position (\$100K at year end)	100,000						100,000
251	Gas Tax Fund							
	Gas Tax Sec. 2107.5 Engineer, Street Maintenance; Signal Maintenance	6,000						6,000
270	CDBG Fund							
	Montecito Park - reso 18-218							
600	Marina Fund							
	Parking Support - per space cost includes meter replacement, collection & counting, enforcement					235,873		
	Purchase boat						75,000	
	Subtotal - Marina Fund							310,873
625	Parking Fund							
	Parks maintenance in lots/Street maintenance & cleaning/traffic engineering	278,098						278,098
807	Tidelands Trust Fund							
	Parks/Streets Maint Services	224,617						
	Purchase boat						75,000	
	Interfund Advance - radios							
	Subtotal - Tidelands Fund							299,617
810	Library Trust Fund							
	Library Capital Reserves Study reso 18-221							
818	Museum Trust Fund							
	Artifacts Specialist reso 17-221							
821	Scholze Park maint split 50/50	25,000						25,000
822	Scholze Park maint split 50/50	25,000						25,000
<b>Total</b>		<b>658,715</b>	<b>41,892</b>	<b>541,689</b>	<b>500,000</b>	<b>235,873</b>	<b>150,000</b>	<b>85,584</b>
								<b>2,213,753</b>

Note: Transfers In/Out are accounted for in Balance Sheet accounts 2538 (Operating Transfers In) & 2539 (Operating Transfers Out).  
They are not included in Revenue/Expenditure budgets.  
Capital Projects Transfers are posted via the project accounting module, as costs are incurred and monthly project accounting is administered.

INTERFUND REPAYMENTS		Repayments To 2019/20				
		101	625	705	807	
		General Fund	Parking	Equip Replcmnt	Tidelands	Total
Repayments From						
101	General Fund					
	Repay Windows on the Bay advance		9,668			
	Repay fire engine advance			11,400		
	Repay fire truck debt svc converted to advance			17,825		
	Repay Radio Loan & interest				182,469	
	Subtotal - General Fund					221,362
268	Housing Fund					
	Repay Monterey Hotel advance	20,000				20,000
610	Cemetery Fund					
	Repay columbarium advance	100,000				100,000
625	Parking					
	Repay 1977-89 cash advances & interest	1,265,658				1,265,658
716	Liability/Property Insurance					
	Repay Settlement Loan & interest				250,000	250,000
807	Tidelands Fund					
<b>Total</b>		<b>1,385,658</b>	<b>9,668</b>	<b>29,225</b>	<b>432,469</b>	<b>1,857,020</b>

Note: Repayments To/From are included in Expenditure/Revenue budgets.

**City of Monterey**  
**Interfund Transfers and Repayments of Interfund Advances**  
**FY 2019-20 & 2020-21 Biennial Budget**

INTERFUND TRANSFERS		Transfers In 2020/21					
		101	261	310	410	625	718
		General	Alvarado		Capital		Employee
Transfers Out		Fund	St Maint.	Debt Svc	Projects	Parking	Benefits
			Dist.				
101	General Fund						
	Maintenance District Contribution		47,693				
	Debt Service Payment			543,918			
	PERS Replacement Benefit/IRS 415(b) Plan						87,296
	Capital Projects				1,400,000		
	Subtotal - General Fund						2,078,907
249	State Grant Fund						
	Grant for Domestic Violence Officer position						
	(\$100K at year end)	100,000					100,000
251	Gas Tax Fund						
	Gas Tax Sec. 2107.5 Engineer, Street Maintenance;						
	Signal Maintenance	6,000					6,000
270	CDBG Fund						
	Montecito Park - reso 18-218						
600	Marina Fund						
	Parking Support - per space cost includes meter						
	replacement, collection & counting, enforcement					235,873	
	Purchase boat						
	Subtotal - Marina Fund						235,873
625	Parking Fund						
	Parks maintenance in lots/Street maintenance &						
	cleaning/traffic engineering	278,098					278,098
807	Tidelands Trust Fund						
	Parks/Streets Maint Services	224,617					
	Purchase boat						
	Interfund Advance - radios						
	Subtotal - Tidelands Fund						224,617
810	Library Trust Fund						
	Library Capital Reserves Study reso 18-221						
818	Museum Trust Fund						
	Artifacts Specialist reso 17-221						
821	Scholze Park maint split 50/50	25,000					25,000
822	Scholze Park maint split 50/50	25,000					25,000
<b>Total</b>		<b>658,715</b>	<b>47,693</b>	<b>543,918</b>	<b>1,400,000</b>	<b>235,873</b>	<b>87,296</b>
							<b>2,973,495</b>

Note: Transfers In/Out are accounted for in Balance Sheet accounts 2538 (Operating Transfers In) & 2539 (Operating Transfers Out).  
They are not included in Revenue/Expenditure budgets.  
Capital Projects Transfers are posted via the project accounting module, as costs are incurred and monthly project accounting is administered.

INTERFUND REPAYMENTS		Repayments To 2020/21			
		101	705	807	
		General	Equip		
Repayments From		Fund	Replcmnt	Tidelands	Total
101	General Fund				
	Repay Windows on the Bay advance				
	Repay fire engine advance		11,400		
	Repay fire truck debt svc converted to advance		17,825		
	Repay Radio Loan & interest			179,151	
	Subtotal - General Fund				208,376
268	Housing Fund				
	Repay Monterey Hotel advance	20,000			20,000
610	Cemetery Fund				
	Repay columbarium advance	100,000			100,000
625	Parking				
	Repay 1977-89 cash advances & interest	1,265,658			1,265,658
716	Liability/Property Insurance				
	Repay Settlement Loan & interest			245,000	245,000
807	Tidelands Fund				
<b>Total</b>		<b>1,385,658</b>	<b>29,225</b>	<b>424,151</b>	<b>1,839,034</b>

Note: Repayments To/From are included in Expenditure/Revenue budgets.

# PROJECTED FUND BALANCE FY19/20

			6/30/2019 Fund Balance/ Working Capital - Projected	FY19/20 Adopted Revenue	FY19/20 Adopted Expenditure	Transfer-In	Transfer-Out	CIP Use	Net Source/(Use)	6/30/2020 Fund Balance/ Working Capital - Projected
Fund	Title									
<b>Fund Type 100 -- General Fund</b>										
101	GENERAL FUND		28,984,319	80,130,558	80,222,701	658,715	669,165	500,000	(602,593)	28,381,726
<b>Total 100 -- General Fund</b>			<b>28,984,319</b>	<b>80,130,558</b>	<b>80,222,701</b>	<b>658,715</b>	<b>669,165</b>	<b>500,000</b>	<b>(602,593)</b>	<b>28,381,726</b>
<b>Fund Type 200 -- Special Revenue Funds</b>										
205	SEWER MAINS FUND		689,475	12,480					12,480	701,955
210	WHARF I SPRINKLER SYSTEM FUND		294,040	39,000	20,600				18,400	312,440
215	SKYLINE FOREST SERVICE DIST		184,077	26,182	17,135				9,047	193,124
**	216	NEIGHBORHOOD IMPROVEMENT FUND	446,906	4,494,514	437,915			4,100,000	(43,401)	403,506
	241	FEDERAL/STATE PROJECTS FUND	(26,855)	-	-				-	(26,855)
	243	JUSTICE ASSISTANCE GRANT FUND	14,981	-	-				-	14,981
	249	STATE COPS - AB1913 (DVO)	9,510	101,016			100,000		1,016	10,526
	251	GAS TAX FUND	792,485	736,783	15,000		6,000	696,507	19,276	811,761
	252	STREET INFRASTRUCTURE REHAB FUND (MEASUR	8,285,628	10,518,434				10,432,000	86,434	8,372,062
	253	CCFD BONDS - PROJECT FUND	595,779	-					-	595,779
	254	CCFD-CITY REVENUE FUND	2,014,635	-					-	2,014,635
	255	CONSTRUCTION TRUCK IMPACT FEE FUND	249	-	-				-	249
	257	TRANSPORTATION SAFETY & INVESTMENT PLAN	450,749	1,048,441				1,025,000	23,441	474,190
	258	SB1 ROAD MAINTENANCE & REHABILITATION	-	465,485				465,485	-	-
	261	ALVARADO STREET MAINT DISTRICT	50,472	49,268	99,823	41,892			(8,663)	41,808
	262	CALLE PRINCIPAL MAINT DISTRICT	33,853	25,842	36,349				(10,507)	23,346
	263	S CANNERY ROW PARKING DISTRICT	992	-					-	992
	264	PARKING ADJUSTMENT FEE-FUND A	1,418	30					30	1,448
	266	TRANSPORTATION MANAGEMENT FUND	1,109	13,578					13,578	14,687
	267	CANNERY ROW PARKING VARIANCES	2,848	1,892					1,892	4,740
*	268	LOW & MODERATE INCOME ASSET FUND	468,907	271,528	295,303				(23,775)	445,133
*	270	COMMUNITY DEV BLOCK GRANT FUND	184,029	1,245,398	1,422,771				(177,373)	6,656
	274	HOME GRANT 1992 FUND-CASA DE LA ESTRALLA	220,017	85,508	54,782				30,726	250,743
	277	PARK DEDICATION FEES FUND	49,854	1,398					1,398	51,252
*	278	HOME GRANT 2005 FUND	265,407	8,314	-				8,314	273,721
*	280	STORM WATER UTILITY FUND	623,391	1,039,568	1,255,279				(215,711)	407,680
	281	INTEGRATED REGIONAL WATERSHED MANAGEMENT	18,596	211					211	18,807
	290	WATER SYSTEM IMPROV FUND	305,546	3,755	25,750				(21,995)	283,551
	291	PUBLIC SAFETY TRAINING & SVCS	146,198	60,000	119,875				(59,875)	86,323
	292	ASSET SEIZURE FUND	(2,266)	-	-				-	(2,266)
*	295	FEMA FUND	140,893	-					-	140,893
	298	PUBLIC EDUC & GOV ACCESS (PEG)	2,309	399					399	2,708
	299	SR CTR PROGRAMS - GARDNER FUND	51,877	1,329	12,500				(11,171)	40,706
**	650	PRESIDIO OF MTRY PUBLIC WORKS	410,375	12,380,411	12,354,368				26,043	436,419
	655	NAVY SERVICES FUND	48,184	454,050	454,050				-	48,184

# PROJECTED FUND BALANCE FY19/20

			6/30/2019 Fund Balance/ Working Capital - Projected	FY19/20 Adopted Revenue	FY19/20 Adopted Expenditure	Transfer-In	Transfer-Out	CIP Use	Net Source/(Use)	6/30/2020 Fund Balance/ Working Capital - Projected
Fund	Title									
807	TIDELANDS TRUST FUND		8,596,021	3,868,892	3,014,271		299,617	1,000,000	(444,996)	8,151,025
810	LIBRARY TRUST FUND		254,297	126,231	198,242				(72,011)	182,285
818	MUSEUM TRUST FUND		214,519	15,267	6,450				8,817	223,336
900	SPECIAL DEPOSITS FUND		(5,808)	-					-	(5,808)
961	GOLDEN 55 TRAVELERS FUND		(259)	50,122	50,122				-	(259)
<b>Total 200 -- Special Revenue Funds</b>			<b>25,834,440</b>	<b>37,145,326</b>	<b>19,890,584</b>	<b>41,892</b>	<b>405,617</b>	<b>17,718,992</b>	<b>(827,975)</b>	<b>25,006,465</b>
<b>Fund Type 300 -- Debt Service Funds</b>										
310	DEBT SERVICE FUND		(7,201)	7,500	545,189	541,689			4,000	(3,201)
918	CONF CTR FACILITIES DIST 2013-1		5,643,715	5,212,130	5,061,421				150,709	5,794,424
<b>Total 300 -- Debt Service Funds</b>			<b>5,636,515</b>	<b>5,219,630</b>	<b>5,606,610</b>	<b>541,689</b>	<b>-</b>	<b>-</b>	<b>154,709</b>	<b>5,791,224</b>
<b>Fund Type 500 -- Permanent Funds (Restricted Cash)</b>										
821	SCHOLZE PARK TRUST FUND		1,226,676	14,053			25,000		(10,947)	1,215,729
822	SCHOLZE PLAYGROUND TRUST FUND		1,226,639	14,053			25,000		(10,947)	1,215,692
<b>Total 500 -- Permanent Funds</b>			<b>2,453,315</b>	<b>28,106</b>		<b>-</b>	<b>50,000</b>	<b>-</b>	<b>(21,894)</b>	<b>2,431,421</b>
<b>Fund Type 600 -- Enterprise Funds</b>										
* 279	SEWER LINE MAINTENANCE FUND		5,895,813	2,672,561	2,668,934			500,000	(496,373)	5,399,441
* 600	MARINA FUND		5,186,487	3,280,560	2,131,696		310,873	2,650,000	(1,812,009)	3,374,478
* 610	CEMETERY FUND		177,249	346,930	482,467				(135,537)	41,712
* 625	PARKING FUND		11,654,943	10,423,486	9,245,171	235,873	278,098	2,800,000	(1,663,910)	9,991,033
* 640	CITY OF MONTEREY FIN AUTHORITY		2,350	-	-				-	2,350
* 641	MATERIALS RECOVERY FACILITY		496,188	-	7,102				(7,102)	489,086
<b>Total 600 -- Enterprise Funds</b>			<b>23,413,030</b>	<b>16,723,537</b>	<b>14,535,370</b>	<b>235,873</b>	<b>588,971</b>	<b>5,950,000</b>	<b>(4,114,931)</b>	<b>19,298,099</b>
<b>Fund Type 700 -- Internal Service Funds</b>										
* 705	EQUIPMENT REPLACEMENT FUND		2,845,597	1,075,235	1,427,302	150,000			(202,067)	2,643,530
* 708	VEHICLE MAINTENANCE FUND		(13,466)	2,192,179	2,161,105				31,074	17,609
* 710	INFORMATION SERVICES FUND		997,997	4,478,083	4,360,849				117,235	1,115,231
715	WORKER'S COMP INSURANCE TRUST		(2,218,492)	3,426,980	3,636,889				(209,909)	(2,428,401)
716	LIABILITY & PROPERTY INSURANCE		(31,610)	2,093,130	2,097,338				(4,208)	(35,818)
* 718	EMPLOYEE BENEFIT FUND		709,141	9,695,051	9,780,651	85,584			(16)	709,126
<b>Total 700 -- Internal Service Funds</b>			<b>2,289,167</b>	<b>22,960,658</b>	<b>23,464,133</b>	<b>235,584</b>	<b>-</b>	<b>-</b>	<b>(267,891)</b>	<b>2,021,276</b>
<b>Fund Type 900 -- Agency Funds</b>										
314	RDA OBLIGATION RETIREMENT FUND		78,981	985	-				985	79,966
642	OCEAN VIEW PLAZA CSD		-	7,000	27,000				(20,000)	(20,000)
<b>Total 900 -- Agency Funds</b>			<b>78,981</b>	<b>7,985</b>	<b>27,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(19,015)</b>	<b>59,966</b>
<b>Total</b>			<b>88,689,768</b>	<b>162,215,800</b>	<b>143,746,398</b>	<b>1,713,753</b>	<b>1,713,753</b>	<b>24,168,992</b>	<b>(5,699,589)</b>	<b>82,990,178</b>
* These funds are presented with working capital (current asset less current liability). See later discussion regarding encumbrances & projects).										
** NIP and PMSA Fund rollforward based upon estimated outstanding projects										

# PROJECTED FUND BALANCE FY20/21

			6/30/2020 Fund Balance/ Working Capital - Projected	FY20/21 Adopted Revenue	FY20/21 Adopted Expenditure	Transfer-In	Transfer-Out	CIP Use	Net Source/(Use)	6/30/2021 Fund Balance/ Working Capital Projected
Fund	Title									
<b>Fund Type 100 -- General Fund</b>										
101	GENERAL FUND		28,381,726	81,935,004	83,285,071	658,715	678,907	1,400,000	(2,770,259)	25,611,467
<b>Total 100 -- General Fund</b>			<b>28,381,726</b>	<b>81,935,004</b>	<b>83,285,071</b>	<b>658,715</b>	<b>678,907</b>	<b>1,400,000</b>	<b>(2,770,259)</b>	<b>25,611,467</b>
<b>Fund Type 200 -- Special Revenue Funds</b>										
205	SEWER MAINS FUND		701,955	12,480					12,480	714,435
210	WHARF I SPRINKLER SYSTEM FUND		312,440	39,800	20,600				19,200	331,640
215	SKYLINE FOREST SERVICE DIST		193,124	26,682	17,135				9,547	202,670
**	216	NEIGHBORHOOD IMPROVEMENT FUND	403,506	4,668,514	447,846			4,100,000	120,668	524,174
	241	FEDERAL/STATE PROJECTS FUND	(26,855)	-	-				-	(26,855)
	243	JUSTICE ASSISTANCE GRANT FUND	14,981	-	-				-	14,981
	249	STATE COPS - AB1913 (DVO)	10,526	101,016			100,000		1,016	11,542
	251	GAS TAX FUND	811,761	704,313	15,000		6,000	664,037	19,276	831,037
	252	STREET INFRASTRUCTURE REHAB FUND (MEASUR	8,372,062	10,703,434				10,617,000	86,434	8,458,496
	253	CCFD BONDS - PROJECT FUND	595,779	-					-	595,779
	254	CCFD-CITY REVENUE FUND	2,014,635	-					-	2,014,635
	255	CONSTRUCTION TRUCK IMPACT FEE FUND	249	-	-				-	249
	257	TRANSPORTATION SAFETY & INVESTMENT PLAN	474,190	1,048,441				1,048,441	-	474,190
	258	SB1 ROAD MAINTENANCE & REHABILITATION	-	468,792				468,792	-	-
	261	ALVARADO STREET MAINT DISTRICT	41,808	49,268	100,782	47,693			(3,821)	37,987
	262	CALLE PRINCIPAL MAINT DISTRICT	23,346	25,842	36,668				(10,826)	12,520
	263	S CANNERY ROW PARKING DISTRICT	992	-					-	992
	264	PARKING ADJUSTMENT FEE-FUND A	1,448	30					30	1,478
	266	TRANSPORTATION MANAGEMENT FUND	14,687	13,578					13,578	28,265
	267	CANNERY ROW PARKING VARIANCES	4,740	1,892					1,892	6,632
*	268	LOW & MODERATE INCOME ASSET FUND	445,133	271,528	302,742				(31,214)	413,919
*	270	COMMUNITY DEV BLOCK GRANT FUND	6,656	1,245,398	1,432,200				(186,802)	(180,146)
	274	HOME GRANT 1992 FUND-CASA DE LA ESTRALLA	250,743	85,508	54,932				30,576	281,320
	277	PARK DEDICATION FEES FUND	51,252	1,398					1,398	52,650
*	278	HOME GRANT 2005 FUND	273,721	8,314	-				8,314	282,035
*	280	STORM WATER UTILITY FUND	407,680	1,039,568	1,281,442				(241,874)	165,807
	281	INTEGRATED REGIONAL WATERSHED MANAGEMENT	18,807	211					211	19,018
	290	WATER SYSTEM IMPROV FUND	283,551	3,755	25,750				(21,995)	261,556
	291	PUBLIC SAFETY TRAINING & SVCS	86,323	60,000	110,090				(50,090)	36,233
	292	ASSET SEIZURE FUND	(2,266)	-	-				-	(2,266)
*	295	FEMA FUND	140,893	-					-	140,893
	298	PUBLIC EDUC & GOV ACCESS (PEG)	2,708	399					399	3,107
	299	SR CTR PROGRAMS - GARDNER FUND	40,706	1,329	12,500				(11,171)	29,535
**	650	PRESIDIO OF MTRY PUBLIC WORKS	436,419	12,598,811	12,571,822				26,989	463,407
	655	NAVY SERVICES FUND	48,184	454,050	454,050				-	48,184

# PROJECTED FUND BALANCE FY20/21

			6/30/2020 Fund Balance/ Working Capital - Projected	FY20/21 Adopted Revenue	FY20/21 Adopted Expenditure	Transfer-In	Transfer-Out	CIP Use	Net Source/(Use)	6/30/2021 Fund Balance/ Working Capital Projected
Fund	Title									
807	TIDELANDS TRUST FUND		8,151,025	3,898,972	3,018,494		224,617	375,000	280,861	8,431,886
810	LIBRARY TRUST FUND		182,285	126,231	122,900				3,331	185,616
818	MUSEUM TRUST FUND		223,336	16,767	6,450				10,317	233,653
900	SPECIAL DEPOSITS FUND		(5,808)	-					-	(5,808)
961	GOLDEN 55 TRAVELERS FUND		(259)	50,122	50,122				-	(259)
<b>Total 200 -- Special Revenue Funds</b>			<b>25,006,465</b>	<b>37,726,443</b>	<b>20,081,524</b>	<b>47,693</b>	<b>330,617</b>	<b>17,273,270</b>	<b>88,725</b>	<b>25,095,190</b>
<b>Fund Type 300 -- Debt Service Funds</b>										
310	DEBT SERVICE FUND		(3,201)	7,000	547,418	543,918			3,500	299
918	CONF CTR FACILITIES DIST 2013-1		5,794,424	5,419,130	5,333,030				86,100	5,880,524
<b>Total 300 -- Debt Service Funds</b>			<b>5,791,224</b>	<b>5,426,130</b>	<b>5,880,448</b>	<b>543,918</b>	<b>-</b>	<b>-</b>	<b>89,600</b>	<b>5,880,824</b>
<b>Fund Type 500 -- Permanent Funds (Restricted Cash)</b>										
821	SCHOLZE PARK TRUST FUND		1,215,729	14,053			25,000		(10,947)	1,204,782
822	SCHOLZE PLAYGROUND TRUST FUND		1,215,692	14,053			25,000		(10,947)	1,204,745
<b>Total 500 -- Permanent Funds</b>			<b>2,431,421</b>	<b>28,106</b>		<b>-</b>	<b>50,000</b>	<b>-</b>	<b>(21,894)</b>	<b>2,409,527</b>
<b>Fund Type 600 -- Enterprise Funds</b>										
* 279	SEWER LINE MAINTENANCE FUND		5,399,441	2,672,561	2,706,931			500,000	(534,370)	4,865,071
* 600	MARINA FUND		3,374,478	3,328,014	2,153,685		235,873	100,000	838,456	4,212,935
* 610	CEMETERY FUND		41,712	353,009	488,831				(135,822)	(94,110)
* 625	PARKING FUND		9,991,033	11,319,286	9,364,266	235,873	278,098	100,000	1,812,795	11,803,828
* 640	CITY OF MONTEREY FIN AUTHORITY		2,350	-	-				-	2,350
* 641	MATERIALS RECOVERY FACILITY		489,086	-	5,220				(5,220)	483,866
<b>Total 600 -- Enterprise Funds</b>			<b>19,298,099</b>	<b>17,672,870</b>	<b>14,718,933</b>	<b>235,873</b>	<b>513,971</b>	<b>700,000</b>	<b>1,975,839</b>	<b>21,273,939</b>
<b>Fund Type 700 -- Internal Service Funds</b>										
* 705	EQUIPMENT REPLACEMENT FUND		2,643,530	1,051,523	36,227				1,015,296	3,658,826
* 708	VEHICLE MAINTENANCE FUND		17,609	2,265,815	2,205,268				60,547	78,155
* 710	INFORMATION SERVICES FUND		1,115,231	3,881,175	3,833,740				47,435	1,162,667
715	WORKER'S COMP INSURANCE TRUST		(2,428,401)	3,496,140	3,712,587				(216,447)	(2,644,848)
716	LIABILITY & PROPERTY INSURANCE		(35,818)	2,132,550	2,143,941				(11,391)	(47,208)
* 718	EMPLOYEE BENEFIT FUND		709,126	10,171,979	10,259,279	87,296			(4)	709,121
<b>Total 700 -- Internal Service Funds</b>			<b>2,021,276</b>	<b>22,999,182</b>	<b>22,191,043</b>	<b>87,296</b>	<b>-</b>	<b>-</b>	<b>895,436</b>	<b>2,916,712</b>
<b>Fund Type 900 -- Agency Funds</b>										
314	RDA OBLIGATION RETIREMENT FUND		79,966	985	-				985	80,951
642	OCEAN VIEW PLAZA CSD		(20,000)	7,000	27,000				(20,000)	(40,000)
<b>Total 900 -- Agency Funds</b>			<b>59,966</b>	<b>7,985</b>	<b>27,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(19,015)</b>	<b>40,951</b>
<b>Total</b>			<b>82,990,178</b>	<b>165,795,720</b>	<b>146,184,018</b>	<b>1,573,495</b>	<b>1,573,495</b>	<b>19,373,270</b>	<b>238,432</b>	<b>83,228,610</b>
* These funds are presented with working capital (current asset less current liability). See later discussion regarding encumbrances & projects).										
** NIP and PMSA Fund rollforward based upon estimated outstanding projects										



ADOPTED PCL CHANGES - FY19/20				
Position	Department	Position #	FTE	Salary Group
Police Service Assistant	Police	3209/004	(1.00)	Gem
Community Service Officer	Police	6805/003	1.00	Gem
Harbor Coordinator	Public Works	6111/001&002	2.00	Gem
Marine Operations Specialist	Public Works	3327/001	(1.00)	Gem
Marine Operations Tech	Public Works	6806/001	(1.00)	Gem
Marina Harbor Assistant	Public Works	3328/002		Gem
Fleet Coordinator	Public Works	6306/001	(1.00)	Gem
Fleet Manager	Public Works	6307/001	1.00	MEA
Associate Engineering Surveyor	Public Works	4107/001		Gem
Associate Civil Engineer	Public Works	1208/006	1.00	MEA
Principal Engineer	Public Works	1274/001	(1.00)	Gem
Senior Engineer	Public Works	1246/006	1.00	Gem
Associate Civil Engineer	Public Works	1208/005	1.00	MEA
Fleet & Streets Operation Mgr	Public Works	9212/001	(1.00)	MEA
Streets & Utilities Operation Mgr	Public Works	9214/001	1.00	MEA
Senior Administrative Analyst	Public Works	1265/003	(1.00)	MEA
PW Admin Services Manager	Public Works	1234/001	1.00	MEA
Senior Administrative Analyst	Public Works	1265/003	1.00	MEA
Deputy PW Director/City Engineer	Change Title			
Administrative Assistant I	Public Works	9329/005	0.75	RPT
Administrative Assistant I	Public Works	3314/014	(1.00)	Gem
Administrative Assistant II	Public Works	3315/008	1.00	Gem
Building Maintenance Supervisor	Public Works	6502/004	1.00	Gem
Senior Craftworker	Public Works	6511/008	(1.00)	Gem
HVAC Senior Technician	Public Works	4307/002	1.00	Gem
Parts Clerk	Public Works	6305/002	1.00	Gem
Inspector	Planning	4301/002	(1.00)	Gem
Administrative Assistant I	Planning	9329/006	(0.75)	RPT
Laundry Attendant	Parks & Rec	6508/002	(1.00)	Gem
Site Director/Afterschool	Parks & Rec	9519/004	(0.75)	RPT
Lead Preschool Instructor	Parks & Rec	9526/006	(0.75)	RPT
Special Services Coordinator	Library	5102/001	(1.00)	Gem
Library Assist III	Library	3104/002	(1.00)	Gem
Senior Librarian	Library	5103/001	1.00	Gem
Library Assist II	Library	9513/005	(0.75)	RPT
Library Assist II	Library	3102/004	1.00	Gem
Human Resources Analyst	Human Resources	1250/001	1.00	Conf
Benefits Manager	Human Resources	1227/001	(1.00)	MEA
Human Resources Coordinator	Human Resources	3332/001	1.00	Conf
Human Resources Specialist	Human Resources	3322/002	(1.00)	Conf
Employee Relations Manager	Human Resources	1280/001	(1.00)	MEA
Deputy Human Resources Manager	Human Resources	1293/001	1.00	MEA
Executive Assistant I	Human Resources	3318/004	(1.00)	Conf
Human Resources Assistant	Human Resources	3331/001	1.00	Conf
Accountant/Auditor	Finance	3310/001	1.00	Gem
Accounting Assistant	Finance	3313/002	(1.00)	Gem
Public Works Inspector	Public Works	4105/001	1.00	Gem
Guest Service Coordinator	MSC	5211/001	(1.00)	Gem
Facilities Coordinator	MSC	5205/006	1.00	Gem
Parking Facilities Worker	Public Works	9663/005	(0.75)	RPT
Parking Facilities Worker	Public Works	9663/006	(0.75)	RPT
Parking Facilities Worker	Public Works	9663/009	(0.75)	RPT
Senior Administrative Analyst	Finance/HR	6812/001	(0.50)	MEA
Risk Specialist	Finance/HR	3333/001	1.00	Gem
		NET CHANGE		
		Total Positions	0.00	

**AMENDED POSITION CONTROL LIST  
FISCAL YEAR 2019-21**

CITY MANAGER DEPARTMENT		Administration	Community Resources/ Education	Total Allocation				Comment
Fund 101	0210	0211						
Administrative Analyst	1.00	1.00					2.00	
Administrative Assistant II	1.00						1.00	
Assistant City Manager	1.00						1.00	
City Manager	1.00						1.00	
Media Specialist		1.00					1.00	
<b>Total City Manager Dept</b>	<b>4.00</b>	<b>2.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>6.00</b>	
Conference Center		Administration	Sales	Event Operations	Maintenance	Total Allocation		
Fund 101	6210	6220	6231	6232				
Conference Center General Mgr	1.00						1.00	
Event & Sales Office Assistant	1.00						1.00	
Special Event Coordinator	1.00						1.00	End dated for FY21
Director of Sales and Events		1.00					1.00	
Sales Coordinator		1.00					1.00	
Event Supervisor				1.00			1.00	
Event Coordinator				1.00			1.00	
Facility Attendant				3.50			3.50	
Operations Coordinator				1.00			1.00	
Operations Supervisor				1.00			1.00	
Senior Craftsworker					1.00		1.00	
<b>Total Conference Center</b>	<b>3.00</b>	<b>2.00</b>	<b>7.50</b>	<b>1.00</b>	<b>0.00</b>	<b>0.00</b>	<b>13.50</b>	
INFORMATION RESOURCES DEPARTMENT		City Clerk <sup>(1)</sup>	Information Resources <sup>(2)</sup>	Total Allocation				
Fund 101 <sup>(1)</sup> /710 <sup>(2)</sup>	0321	0340						
Asst. Director of Information Resources		1.00					1.00	
Director of Info. Res./City Clerk	0.50	0.50					1.00	
Executive Assistant I	1.00						1.00	
Senior Assistant City Clerk	1.00						1.00	
GEO Info System (GIS) Coordinator		1.00					1.00	
Network Analyst		1.00					1.00	
Network Engineer		1.00					1.00	
Network Specialist		2.00					2.00	
Systems Analyst		3.00					3.00	
Systems & Network Administrator		1.00					1.00	
<b>Total Information Services Dept</b>	<b>2.50</b>	<b>10.50</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>13.00</b>	
CITY ATTORNEY DEPARTMENT		City Attorney Administration	Total Allocation					
Fund 101	0500							
Assistant City Attorney	1.00						1.00	
City Attorney	1.00						1.00	
Deputy City Attorney II	1.00						1.00	
Legal Secretary	1.00						1.00	
<b>Total City Attorney Dept</b>	<b>4.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>4.00</b>	

**AMENDED POSITION CONTROL LIST  
FISCAL YEAR 2019-21**

		Workers' Comp/ Employee Benefits <sup>(2)</sup>					Total Allocation
<b>HUMAN RESOURCES</b>		Administration <sup>(1)</sup>					
Fund 101 <sup>(1)</sup> /715 <sup>(2)</sup>		0600	0612				
Human Resources Analyst	0.25	0.75					1.00
Deputy Human Resources Manager	1.00						1.00
Human Resources Assistant	1.00						1.00
Human Resources Director	0.50	0.50					1.00
Human Resources Specialist	1.00						1.00
Human Resources Coordinator		1.00					1.00
Risk Specialist	0.250	0.250					0.50
<b>Total Human Resources Dept</b>	<b>4.000</b>	<b>2.500</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>6.50</b>
<b>FINANCE DEPARTMENT</b>		Finance <sup>(1)</sup>	Revenue	Accounting	Risk Management <sup>(2)</sup>		
Fund 101 <sup>(1)</sup> /716 <sup>(2)</sup>		1110	1120	1130	1143		
Accountant/Auditor			1.00	3.00			4.00
Accounting Assistant				2.00			2.00
Accounting Specialist			2.00	2.00			4.00
Assistant Finance Director				2.00			2.00
Executive Assistant I	0.50				0.50		1.00
Finance Analyst		1.00	0.40		0.60		2.00
Finance Director	0.90				0.10		1.00
Revenue Manager		1.00					1.00
Senior Accountant			1.00				1.00
Risk Specialist	0.250				0.250		0.50
<b>Total Finance Dept</b>	<b>1.650</b>	<b>5.00</b>	<b>10.40</b>	<b>1.450</b>	<b>0.00</b>	<b>0.00</b>	<b>18.50</b>
<b>POLICE DEPARTMENT</b>		Administration	Field Operations	Support	Investigations/ Community Services	Investigations/ Community Services(2)	
Fund 101 <sup>(1)</sup> /807 <sup>(2)</sup>		2110	2120	2130	2140	2120	
Assistant Police Chief	1.00						1.00
Police Chief	1.00						1.00
Police Officer			34.00		4.00	1.00	39.00
Police Sergeant	1.00		7.00		1.00		9.00
Police Lieutenant			2.00		1.00		3.00
Community Service Officer			3.00				3.00
Police Services Assistant	1.00			2.00			3.00
Police Services Technician				8.00			8.00
Police Records/Detention Supervisor				1.00			1.00
Senior Administrative Analyst	1.00						1.00
Senior Police Services Technician				3.00			3.00
<b>Total Police Dept</b>	<b>5.00</b>	<b>46.00</b>	<b>14.00</b>	<b>6.00</b>	<b>1.00</b>	<b>0.00</b>	<b>72.00</b>
<b>FIRE DEPARTMENT</b>		Administration	Fire Prevention & Emerg. Preparedness	Fire Operations	Fire Training		
Fund 101		2510	2520	2530	2540		
Administrative Assistant I	0.75						0.75
Assistant Fire Chief	1.00						1.00
Executive Assistant I	1.00						1.00

End dated (1) FTE mid-FY20

**AMENDED POSITION CONTROL LIST  
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Fire Chief	1.00						1.00
Fire Prevention Technician	1.00						1.00
Fire Prevention Plans Examiner/Inspector		1.00					1.00
Deputy Fire Marshal		1.00					1.00
Division Chief			3.00				3.00
Fire Captain			21.00	1.00			22.00
Fire Engineer			24.00				24.00
Firefighter			31.00				31.00
Senior Administrative Analyst	1.00						1.00

End dated (1) FTE FY21

<b>Total Fire Dept</b>	5.75	2.00	79.00	1.00	0.00	0.00	87.75
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<b>PUBLIC WORKS DEPARTMENT</b>	Administration <sup>(1)</sup>	Neighborhood Improvement Fund Admin <sup>(2)</sup>	Presidio Maint. Admin <sup>(3)</sup>				
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Fund 101 <sup>(1)</sup> /216 <sup>(2)</sup> /650 <sup>(3)</sup>	3110	3110	3110				
Administration							
Accounting Specialist	1.00						1.00
<b>Deputy PW Director/City Engineer</b>			0.20				0.20
<b>PW Administrative Services Mgr</b>			0.35				0.35
Executive Assistant I	1.00						1.00
<b>Senior Administrative Analyst</b>	<b>1.00</b>		<b>1.00</b>				<b>2.00</b>
Principal Engineer		1.00					1.00
Public Works Director	1.00						1.00
Accounting Assistant			1.00				1.00

<b>Total Administration</b>	4.00	1.00	2.55	0.00	0.00	0.00	7.55
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<b>Engineering</b>	Engineering <sup>(1)</sup>	Sewer Line Maintenance-Engineering <sup>(2)</sup>	Storm Drain Engineering <sup>(3)</sup>	Presidio Proj Engineering & Admin <sup>(4)</sup>			
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Fund 101 <sup>(1)</sup> /279 <sup>(2)</sup> /280 <sup>(3)</sup> /650 <sup>(4)</sup>	3121	3121	3121	3159			
Administrative Assistant II	2.00			0.75			2.75
<b>Capital Programs Coordinator</b>	<b>1.00</b>						<b>1.00</b>
Associate Civil Engineer	3.85	0.15		1.00			5.00
City Traffic Engineer	1.00						1.00
Construction Project Manager	1.00						1.00
<b>Deputy PW Director/City Engineer</b>	<b>0.13</b>	<b>0.20</b>	<b>0.20</b>				<b>0.53</b>
Engineering Assistant	1.00						1.00
Engineering Technician	1.00						1.00
<b>PW Administrative Services Mgr</b>	<b>0.17</b>	0.05	0.03				0.25
Public Works Inspector	2.00			1.00			3.00
Senior Engineer	3.40	0.30	0.30	1.00			5.00
Senior Public Works Inspector	1.00						1.00
Environmental Reg. Analyst		0.42	0.58				1.00
Environmental Reg. Manager		0.14	0.86				1.00
Associate Mechanical Engineer				1.00			1.00

<b>Total Engineering</b>	17.55	1.26	1.97	4.75	0.00	0.00	25.53
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<b>Vehicle Management -Mechanical</b>	Mechanical						
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Fund 708	3154						
Automotive Mechanic	4.00						4.00
Field Assistant II	1.00						1.00
Parts Clerk	1.00						1.00

**AMENDED POSITION CONTROL LIST  
FISCAL YEAR 2019-21**

Fleet Manager	1.00						1.00
Lead Mechanic	1.00						1.00
<b>Total Vehicle Mgmt.-Mechanical</b>	<b>8.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>8.00</b>
<b>Building Maintenance</b>	<b>Building Maintenance<sup>(1)</sup></b>	<b>Presidio Maint. Bldgs<sup>(2)</sup></b>	<b>Presidio Camp Roberts<sup>(2)</sup></b>	<b>Presidio Naval Research<sup>(2)</sup></b>			
Fund 101 <sup>(1)</sup> /650 <sup>(2)</sup>	3152	3152	3163	3164			
Building Maintenance Craftworker	1.00	11.00	1.00	1.00			14.00
Electrician	1.00	3.00					4.00
General Srvc Superintendent	0.15	0.85					1.00
Maintenance Technician	0.25	0.75					1.00
Administrative Analyst		1.00					1.00
Administrative Assistant I		2.00					2.00
Administrative Assistant II		1.00					1.00
Building Maintenance Supervisor	1.00	2.00	1.00				4.00
Building Maintenance Worker	1.00	2.00					3.00
Facilities Maintenance Coordinator		1.00					1.00
Historic Facilities Sr. Craftworker		1.00					1.00
HVAC Senior Technician		1.00	1.00				2.00
Parts Clerk		1.00					1.00
Quality Control Inspector		1.00					1.00
Senior Craftworker	1.00	4.00					5.00
Senior Locksmith		1.00					1.00
Senior Parts Clerk		1.00					1.00
<b>Building Maintenance</b>	<b>5.40</b>	<b>34.60</b>	<b>3.00</b>	<b>1.00</b>	<b>0.00</b>	<b>0.00</b>	<b>44.00</b>
<b>Streets/Sewer/Stormdrain Maintenance</b>	<b>Maintenance<sup>(1)</sup></b>	<b>Presidio Maint. Streets<sup>(2)</sup></b>	<b>Sewer Maintenance<sup>(3)</sup></b>	<b>Storm Drain Maintenance<sup>(4)</sup></b>			
Fund 101 <sup>(1)</sup> /650 <sup>(2)</sup> /279 <sup>(3)</sup> /280 <sup>(4)</sup>	3151	3151	3153	3155			
Streets & Utilities Operations Manager	0.30	0.20	0.30	0.20			1.00
Laborer	1.00						1.00
Administrative Assistant I	0.38		0.30	0.07			0.75
Senior Street Maintenance Worker	1.00	1.00	2.00	1.00			5.00
Sign Craftworker	1.00						1.00
Street Maintenance Leadworker	0.74	0.13	0.13				1.00
Street Maintenance Worker	1.00	1.00	2.00				4.00
Street & Utilities Supervisor			1.00	1.00			2.00
<b>Total Streets</b>	<b>5.42</b>	<b>2.33</b>	<b>5.73</b>	<b>2.27</b>	<b>0.00</b>	<b>0.00</b>	<b>15.75</b>
<b>Custodial Services</b>	<b>Custodial</b>						
Fund 101	3172						
Custodian	7.75						7.75
Facility Attendant	1.00						1.00
Senior Custodian	2.00						2.00
<b>Total Custodial Services</b>	<b>10.75</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>10.75</b>
<b>Marina/Harbor</b>	<b>Administration<sup>(1)</sup></b>	<b>Maintenance<sup>(1)</sup></b>	<b>Security<sup>(1)</sup></b>	<b>Administration<sup>(2)</sup></b>	<b>Maintenance<sup>(2)</sup></b>	<b>Security<sup>(2)</sup></b>	

**AMENDED POSITION CONTROL LIST  
FISCAL YEAR 2019-21**

Fund 600 <sup>(1)</sup> /807 <sup>(2)</sup>	New 3310 Old '6310	New 3320 Old '6320	New 3330 Old '6330	New 3410 '6410	Old	New 3420 Old '6420	New 3430 Old '6430
Harbormaster	0.50			0.50			1.00
Harbor Coordinator	1.00			1.00			2.00
Marina Harbor Assistant	0.80			0.20			1.00
<b>Deputy PW Director/City Engineer</b>	0.05			0.05			0.10
<b>PW Administrative Services Mgr</b>	0.07			0.07			0.14
Harbor Maintenance Craftsworker		1.00				1.00	2.00
Harbor Maintenance Leadworker		0.50				0.50	1.00
Harbor Security Worker			2.775				0.98
<b>Total Marina/Harbor</b>	2.42	1.50	2.775	1.82		1.50	10.99

<b>Parking</b>	Administration	Enforcement	Maintenance	Attendant/ Cashier/Security
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Fund 625	New 3510 Old '6510	New 3520 Old '6520	New 3530 Old '6530	New 3540 '6540	Old
Accounting Assistant	2.75				2.75
Accounting Specialist	1.00				1.00
Parking Revenue Supervisor	1.00				1.00
Parking Superintendent	1.00				1.00
<b>Deputy PW Director/City Engineer</b>	0.17				0.17
<b>PW Administrative Services Mgr</b>	0.26				0.26
Parking Attendant		1.00		4.00	5.00
Parking Enforcement Officer		6.25			6.25
Parking Enforcement Supervisor		1.00			1.00
Parking Facility Worker				2.25	2.25
Senior Parking Enforcement Off.		1.00			1.00
Wharf Attendant		0.75			0.75
Parking Controls Technician			2.00		2.00
Parking Maintenance Supervisor			1.00		1.00
Parking Maintenance Leadworker			1.00		1.00
Parking Maintenance Worker			2.00		2.00
Senior Parking Controls Technician			1.00		1.00
Senior Street Sweeper Operator			1.00		1.00
Street Sweeper Operator			1.00		1.00
Off-Street Parking Supervisor				1.00	1.00
Senior Parking Attendant				2.00	2.00
<b>Total Parking</b>	6.18	10.00	9.00	9.25	0.00

<b>Community Development Department</b>	Planning	Building Safety & Inspection
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Fund 101	New 4400 Old '3400	New 4410 Old '3410
Administrative Assistant II	2.00	1.00
Associate Planner	1.00	
Community Development Director	0.60	
Housing & Community Development Mgr	0.53	
Principal Planner	1.00	
Senior Associate Planner	2.00	
Code Compliance Coordinator	1.00	
Sustainability Coordinator	1.00	



**AMENDED POSITION CONTROL LIST  
FISCAL YEAR 2019-21**

Building Plans Examiner/Inspector	1.00						1.00
Building Technician	1.00						1.00
Chief Of Inspct Srvc/Bldg Off.	2.00						2.00
Inspector	2.00						2.00

End dated (1) FTE mid-FY20

<b>Total Community Development</b>	9.13	7.00	0.00	0.00	0.00	0.00	16.13
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<b>Housing &amp; Property Management</b>	Property Mgmt <sup>(1)</sup>	Property Mgmt <sup>(2)</sup>	Housing Admin <sup>(3)</sup>	Housing Admin <sup>(4)</sup>	Housing Projects <sup>(4)</sup>	Housing Projects <sup>(5)</sup>
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Fund 101 <sup>(1)</sup> /807 <sup>(2)</sup> /268 <sup>(3)</sup> /270 <sup>(4)</sup> /274 <sup>(5)</sup>	4300	4300	4305	4305	4310	4310
Accounting Assistant			0.50	0.50		1.00
Administrative Analyst			0.50	0.50		1.00
Administrative Assistant II	0.15	0.85				1.00
Community Development Director	0.10	0.30				0.40
Housing & Community Development Mgr			0.35		0.12	0.47
HCD Coordinator - Projects/Prgm.			0.10	0.05	0.82	1.00
Property Manager	0.15	0.85				1.00

<b>Total Housing &amp; Property Mgmt</b>	0.40	2.00	1.45	1.05	0.94	0.03	5.87
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**Parks & Recreation Department**

**Recreation Administration**

Fund 101	5110					
Administrative Analyst	1.00					1.00
Administrative Assistant I	1.00					1.00
Administrative Assistant II	1.00					1.00
Parks & Rec Director	0.50					0.50
Recreation Supervisor	1.00					1.00
<b>Total Recreation</b>	4.50	0.00	0.00	0.00	0.00	4.50

<b>Recreation Centers</b>	Youth Center	Senior Center	Hilltop Park Center	Cona Park Center	Special Programs & Events	Sports
Fund 101	5121	5122	5124	5125	5130	5160
Lead Preschool Instructor	0.75		0.75			1.50
Recreation Coordinator	1.00	1.00	1.00	1.00		4.00
Recreation Specialist	0.75	0.75	0.75	0.75	1.00	4.75
Sports Coordinator						1.00
<b>Total Centers</b>	2.50	1.75	2.50	1.75	1.00	11.25

**Monterey Sports Center**

**Operations Maintenance**

Fund 101	5180	5189				
Administrative Assistant II	2.00					2.00
Aquatics Coordinator	1.00					1.00
Aquatics Specialist I	0.75					0.75
Aquatics Specialist II	1.00					1.00
Control Cashier	3.00					3.00
Facility Attendant	5.75					5.75
Facility Coordinator	3.00					3.00
Fitness Manager	1.00					1.00
Group Exercise Coordinator	1.00					1.00
Laundry Attendant	1.00					1.00
Lifeguard	0.75					0.75

**AMENDED POSITION CONTROL LIST  
FISCAL YEAR 2019-21**

Maintenance Specialist	1.00						1.00
Medical Records Assistant	1.00						1.00
Parks & Rec Director	0.25						0.25
Physical Therapist	1.50						1.50
Recreation Specialist	0.75						0.75
Senior Facility Attendant	1.00						1.00
Sports Center Manager	1.00						1.00
Sports Coordinator	1.00						1.00
Tot Activity Leader	0.75						0.75
Building Maintenance Craftworker		1.00					1.00
Senior Craftworker		1.00					1.00
<b>Total Sports Center</b>	<b>28.50</b>	<b>2.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>30.50</b>

Parks	Maintenance <sup>(1)</sup>	Presidio Maintenance <sup>(2)</sup>	Street Maintenance		Urban Forestry <sup>(1)</sup>	Old	Cemetery <sup>(4)</sup>	
			District <sup>(3)</sup>					
	New 5210 Old 3210	3210	New 5210 Old 3210	New 5230 3230			New 5240 Old 3240	
Fund 101 <sup>(1)</sup> /650 <sup>(2)</sup> 261-262 <sup>(3)</sup> 610 <sup>(4)</sup>								
Maintenance Technician	0.70			0.25			0.05	1.00
Park Attendant	1.00							1.00
Park Maintenance Craftworker	1.00							1.00
Park Maintenance Leadworker	2.00							2.00
Park Maintenance Supervisor	1.00							1.00
Park Maintenance Worker	6.60	1.00	0.40					8.00
Parks Crafts Leadworker	0.00							0.00
Park Operations Manager	0.80	0.03		0.15			0.02	1.00
Parks & Rec Director	0.25							0.25
Senior Park Maintenance Worker	2.00							2.00
Laborer	1.50						0.50	2.00
Assistant Urban Forester		0.50		0.50				1.00
Greenbelt Coordinator				1.00				1.00
Urban Forester				1.00				1.00
Cemetery Coordinator							1.00	1.00
Cemetery Maintenance Worker							1.00	1.00
<b>Total Parks</b>	<b>16.85</b>	<b>1.53</b>	<b>0.40</b>	<b>2.90</b>			<b>2.57</b>	<b>0.00</b>

Museum							
	Administration						
Fund 101	6600						
Administrative Assistant II	0.75						0.75
Cultural Arts Assistant	0.50						0.50
Museum & Cultural Arts Mgr	0.50						0.50
<b>Total Museum</b>	<b>1.75</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>1.75</b>

LIBRARY	Administration <sup>(1)</sup>	Administration Trust <sup>(2)</sup>	Support Services <sup>(1)</sup>	Reference Services <sup>(1)</sup>	Youth Services <sup>(1)</sup>	Reader's Services <sup>(1)</sup>	
Fund 101 <sup>(1)</sup> /810 <sup>(2)</sup>	5510	550-5510	5520	5530	5540	5550	
Administrative Assistant II	1.00						1.00
Fund Development Coordinator	0.65	0.35					1.00
Library Director	1.00						1.00
Museum & Cultural Arts Mgr	0.50						0.50
Library Assistant I			0.75				0.75

**AMENDED POSITION CONTROL LIST  
FISCAL YEAR 2019-21**

Library Assistant II			1.00			3.50	4.50
Library Assistant III			1.00				1.00
Technology Services Specialist			1.00				1.00
Librarian				3.00	2.00		5.00
Senior Librarian				1.00			1.00
Library Manager					1.00	1.00	2.00
<b>Total Library</b>	<b>3.15</b>	<b>0.35</b>	<b>3.75</b>	<b>4.00</b>	<b>3.00</b>	<b>4.50</b>	<b>18.75</b>
<b>GRAND TOTAL</b>	<b>156.40</b>	<b>135.32</b>	<b>144.03</b>	<b>38.24</b>	<b>10.01</b>	<b>7.26</b>	<b>491.25</b>

**Re-org New Account Codes (Old to New)**

Harbor  
807-600-6410 to 807-310-3410 Admin  
807-600-6420 to 807-310-3420 Maintenance  
807-600-6430 to 807-310-3430 Security

Marina  
600-600-6310 to 600-310-3310 Admin  
600-600-6320 to 600-310-3320 Maintenance  
600-600-6330 to 600-310-3330 Security

Parking  
625-600-6510 to 625-310-3510 Admin  
625-600-6520 to 625-310-3520 Enforcement  
625-600-6530 to 625-310-3530 Maintenance  
625-600-6540 to 625-310-3540 Attend/Cashier

Planning  
101-310-3400 to 101-400-4400 Planning  
101-310-3410 to 101-400-4410 Building Safety  
101-310-3440 to 101-400-4440 Economic Dev

Parks  
101-310-3210 to 101-500-5210 Parks  
101-310-3230 to 101-500-5230 Urban Forestry

Cemetery  
610-310-3240 to 610-500-5240 Cemetery

**Frozen Positions Without Funding.  
They are not listed above**

1273/001	Chief Planning & Env
1267/002	Principal Planner
4201/002	Sr. Associate Planner
4107/001	Assoc Engineering Surveyor
6707/005	Sr. Park Maint Worker
3324/002	Exec Asst II
3314/005	Admin Asst I
6809/004	Laborer
1230/001	Rec & Comm Services Mgr
9663/005	Parking Facilities Worker (RPT)
9663/006	Parking Facilities Worker (RPT)
9663/009	Parking Facilities Worker (RPT)

**Overhires, as needed**

2103/009	Police Officer
2103/021	Police Officer
2103/028	Police Officer
2103/032	Police Officer

**Total Funded Positions**

FY20	491.25
FY21	487.25 (FY21 less 4 FTE End Dated)

## **FISCAL POLICIES**

### **Financial Policies**

This section summarizes the policies the City follows in managing its finances.

### **Revenue Policies**

- The City will set fees and user charges for each enterprise fund at a level that fully supports the total direct and indirect program costs. Indirect costs will ultimately include the cost of annual depreciation of fixed assets.
- The City Council will establish fees for non-enterprise funds based upon an awareness of the total direct and indirect costs of offering a service. It is recognized that certain services may be subsidized by general taxes based upon a level of subsidy determined by the Council.
- The City will aggressively pursue collection of all revenues when due.

### **Operating Budget Policies**

- The City Council will adopt and maintain a balanced annual operating budget and an integrated five-year capital improvement budget.
- Current annual revenues will be equal to or greater than current expenditures. The City will maintain a long-range fiscal perspective by annually preparing and maintaining a five-year General Fund operating revenue, expenditure and available reserve schedule and a five-year capital improvement plan.
- Any normal existing revenue inflation will be used to pay for normal existing expenditure inflation. The identification of funding sources will be required for any new or expanded programs.
- The City will provide for adequate maintenance and the orderly replacement of fixed assets and equipment.
- As resource allocation plans are developed, consideration for citywide public safety shall be given high priority.
- The City will comply with all the requirements of Generally Accepted Accounting Principles (GAAP).
- The City will annually retain the services of an independent Certified Public Accounting firm to audit the City's financial statements and conduct any tests of the City's records deemed necessary to render an opinion on the City's compliance with Generally Accepted Accounting Principles (GAAP).

## **Capital Improvement Policies**

- All estimated construction, maintenance and operating costs and potential funding sources for each proposed capital improvement and neighborhood improvement will be identified before it is submitted to the City Council for approval.
- The City will finance only those capital improvements that are consistent with the adopted capital improvement plan and City priorities. All capital improvement operating and maintenance costs will be included in operating budget forecasts.

## **Debt Policies**

- Only capital improvements that cannot be financed from current revenues will be financed with debt borrowing except for enterprise funds. The City will determine and use the least costly financing method for all new capital improvement projects.
- The term for repayment of long-term financing for capital improvements will not exceed the expected useful life of the project.
- Interfund loans may be used from one City fund to another City fund for a specific purpose with a requirement for repayment. Interfund loans should be considered temporary or short-term borrowing of cash and should not hinder the accomplishment of any function or project for which the lending fund was established. Interfund loans must be approved by the City Council; the Finance Director will establish appropriate repayment terms and ensure that loan repayment is budgeted as part of the annual budget process.

## **Fund Balance Classification**

- At year-end, restricted fund balances for specific purposes are determined (excluding non-spendable amounts). Remaining fund balance, considered spendable, is classified into committed, assigned or unassigned categories depending upon the intended use of the balances. Fund balance amounts for other governmental funds are classified as restricted or committed depending upon the purpose and restrictions imposed on each specific fund. The City applies expenditures to the most restrictive available balances first, then less restricted funds as required.
- Any year-end surplus (unassigned) which results in the General Fund fund balance exceeding the level required by the Reserve Policy shall be available for allocation for the following, subject to Council approval:
  - Transfer to the Capital Renewal Reserve for appropriation within the Capital Improvement Program Budget and/or Deferred Maintenance for non-recurring needs
  - Re-appropriation within the subsequent year's operating budget to provide for one-time, non-recurring needs

## **Reserve Policies**

- The City maintains reserves to mitigate risk, which include a stabilization arrangement in the form of the “Reserve for Economic Uncertainty” and a “Reserve for Pension Liability”. The City Council retains the authority to establish these reserves as Committed Fund Balance. The City goal is to maintain a combination of reserves equivalent to 16.6% of the General Fund annual operating budget. The Reserve for Economic Uncertainty is established for the purpose of providing funds for an unforeseen, urgent event that affects the operations or safety of the City (e.g. natural disaster). The recognition of an urgent event must be established by the City Council, and a budget revision must be approved. In the event that the balance drops below the established minimum level, the City Council will develop a plan to replenish the reserve(s). Any related reimbursement funds received (ex: insurance, FEMA) will be used to replenish the reserve.
- The City will maintain appropriate reserves in the Self-Insurance Funds based on statutory requirements and actuarially projected needs.

## **Property Management Policies**

- Acquisition of real property shall be tied to a specific objective, with the source of adequate funds identified and considerations given for the long-term fiscal and policy impacts.
- Disposition of real property shall be considered for those properties without specific deed restrictions and which are unused, under-utilized, economically not viable, or which were acquired for an outdated plan or purpose.